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UNITED STATES DISTRICT COURT
FOR THE DISTRICT OF NEW HAMPSHIRE

DARTMOUTH-HITCHCOCK CLINIC, et al.

NEW HAMPSHIRE DEPARTMENT OF HEALTH AND HUMAN SERVICES, COMMISSIONER

Day 3, MORNING SESSION
TRANSCRIPT OF MOTION HEARING
BEFORE THE HONORABLE STEVEN J. MCAULIFFE

Appearances:

For the Plaintiff: W. Scott O'Connell, Esq.

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NH Office of the Attorney General

Court Reporter: Diane M. Churas, CSR, CRR

Official Court Reporter U.S. District Court 55 Pleasant Street Concord, NH 03301 (603) 225-1442

INDEX WITNESS: DIRECT CROSS REDIRECT RECROSS KATHLEEN DUNN By Ms. Smith By Mr. MacDonald By Mr. Chapman NICHOLAS A. TOUMPAS By Ms. Smith By Mr. O'Connell By Mr. Chapman EXHIBITS: ID. Evid. Defendant's Exhibit No. 202 Defendant's Exhibit No. 203

1 BEFORE THE COURT 2 THE CLERK: Court is in session and has for 3 consideration a motion hearing in Dartmouth-Hitchcock 4 Clinic versus the New Hampshire Department of Health and 5 Human Services, Civil Case No. 11-cv-358-SM. 6 THE COURT: Good morning. 7 MR. MacDONALD: Good morning. 8 THE COURT: Under the Federal Tort Claims Act, sovereign immunity exception, you can only sue the 9 10 contractor. Sorry. But good luck. 11 MR. MacDONALD: I need a good lawyer, your Honor. 12 13 THE COURT: What have you got? MR. O'CONNELL: Administerial issues, your 14 15 Honor? We filed this morning a chart that you 16 requested. We're going to file it on ECF just so it's 17 clearly part of the record. We don't think it's an exhibit per se because it's more argument. 18 19 THE COURT: You did or you're going to? 20 MR. O'CONNELL: We're going to. We just 21 wanted to make that clear for the record. And attached 22 to it are some demonstratives that lay out the timelines 23 since we're dealing with notice, the timeliness with the 24 three significant charges we've got, category 25 reductions, inpatient/outpatient and Rev Code 510, the

1 timelines attached with references to the exhibits that 2 we're relying on. 3 Secondly, during some questioning of the 4 expert yesterday you asked a pointed question of me, are 5 upper payment limit payments rates. I researched 6 that --7 THE COURT: Rates for (13)(A) purposes. 8 MR. O'CONNELL: Yes. And the closest I can do 9 for you, your Honor, is to cite you for inpatient 10 services 42 CFR 447.272 defines -- the scope of that 11 section deals with rates set by the agency to pay for inpatient services and then goes down to the detail, 12 13 that the payments that are made up to the upper payment 14 limit are part of the rate base. 15 The outpatient hospital reference would be 42 16 CFR 447.321 and the same thing. It says that -- by 17 definition it says the scope, this section applies to

the rate set by the agency to pay, and it says the

payment up to the upper payment limit part of the rate

than that for what an upper payment limit payment is,

and in fact the upper payment limit is indeed that, the

limit. We've been referring it to UPL, but it's truly

question you were asking yesterday.

the payment up to the limit. I think that addresses the

analysis, but there is no definition, if you will, other

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              THE COURT: All right, thank you. Ms. Smith.
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              MS. SMITH: Your Honor, we have also presented
     a chart to the Court this morning. We have it marked
     for identification as Defendant's Exhibit 218. There's
 5
     a blowup of it up there. I can give a small copy of
 6
     it --
 7
              THE COURT: I do. Thank you.
 8
              MS. SMITH: -- that we are using. We have
 9
     also submitted a revised exhibit list since we have
10
     stipulated on the first day of the hearing I believe
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     that all of the declarations that have been attached to
     the pleading up to this point can be marked as full
12
13
     exhibits. We had added those to our exhibit list as
14
     full exhibits and submitted copies. I believe that
15
     Kathy Dunn was on the stand.
              THE COURT: Again, I apologize for the
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17
     continuous breaks in your testimony. And do you still
    have witnesses?
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19
              MR. O'CONNELL: No, your Honor.
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              MS. SMITH: They have called Ms. Dunn. We
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     would have called her in our case as well, so I intend
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     to do all of my questioning now.
23
              THE COURT: And I just remind you, Ms. Dunn,
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    you're still under oath.
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THE WITNESS: Yes, your Honor.

1 KATHLEEN DUNN 2 CROSS-EXAMINATION 3 BY MS. SMITH: 4 Q. Good morning. 5 A. Good morning. 6 Q. There is a chart to your left. Also I'll put 7 a copy of that that's a smaller version in front of you that's been marked as Defendant's Exhibit 218. Did you 8 9 assist in preparing this chart yesterday? 10 Α. Yes. And can you tell us what it does? 11 Q. The chart presents a summary of the 12 Α. plaintiffs' complaints and addresses the questions that 13 14 have been asked regarding dates and public notice 15 methods. 16 Q. And so I would -- is this chart accurate, and 17 did you review it for accuracy? 18 A. Yes, I did. MS. SMITH: I would ask the identification be 19 20 stricken. 21 THE COURT: Any objection? I'm treating it as 22 basically a memorandum. I mean, it's argument. It is 23 argument. 24 MR. MacDONALD: Right. 25 Q. Ms. Dunn --

1 THE COURT: You understand what I'm saying.

- 2 I'm treating it as a ck praecipe of a memorandum
- 3 basically. So in other words, it's not evidence
- 4 supporting any of the assertions in the page. When you
- 5 go to the Court of Appeals don't be saying this is
- 6 evidence, in other words.
- 7 MS. SMITH: Right. So I want it to be in the
- 8 record and not returned to us as something that's just
- 9 been marked for identification.
- 10 THE COURT: Sure. You can go to the Court of
- 11 Appeals and say there's a nice summary of our position
- 12 in this exhibit, but it's not evidence.
- MS. SMITH: Correct.
- 14 Q. Looking at the first line in this, can you go
- 15 through what that is and explain the information in the
- 16 boxes on this chart?
- 17 A. Yes. The first line reflects the
- 18 November 21st outpatient hospital reduction which
- 19 impacted the 13 non-critical access hospitals. We've
- 20 talked about the drop in the rate there. The date of
- 21 change was November 21st, 2008.
- 22 The next column is an SPA submittal. There
- 23 was not -- it was not applicable. If no SPA, was it a
- 24 rate change? Yes, it was.
- 25 Public notice date was November 14th, 2008,

1 and that took the form of the fiscal committee agenda

2 which had been published in multiple locations, website,

- 3 etc.
- 4 Q. The fiscal committee agenda is what we have
- 5 seen as Defendant's Exhibit 107; correct?
- 6 A. Yes.
- 7 Q. And I believe it's item eight on page 2. Item
- 8 eight?
- 9 A. Yes.
- 10 Q. And now, in connection with that line, are
- 11 there other notices and requests for input that occurred
- 12 prior to what is listed here on this chart?
- 13 A. Yes.
- Q. And can you tell us about those?
- 15 A. Starting back in February of 2008 there was a
- 16 series of communications, letters, that went back and
- 17 forth between the department, the Hospital Association
- 18 and the Governor's Office regarding this particular
- 19 reduction. The first time the fiscal item was submitted
- 20 was April of 2008, and at that point the fiscal
- 21 committee tabled the item because they wanted the
- 22 department and the Hospital Association to go back again
- 23 and see if some other solution could be worked out
- 24 rather than doing the rate reduction. And as I noted
- 25 the other day, when it became clear that that was not

1 going to be a possibility, the department resubmitted

- 2 the fiscal item in October and it was heard on
- 3 November 21st, 2008.
- 4 Q. So there had actually been prior notice of a
- 5 proposed rate reduction to outpatient that also went to
- 6 the fiscal committee back in April; right?
- 7 A. Yes.
- 8 Q. And if you would look at Exhibit 102. This is
- 9 the fiscal committee agenda for that date, and if you
- 10 would scroll down, I think it's probably on the second
- 11 page -- it might be easier for you, is the container of
- 12 binders behind you? If you can maybe find the paper
- 13 document in the binder and just point us to the agenda
- 14 item.
- 15 A. 102.
- 16 Q. 102. I've just been told I'm having you look
- 17 at the wrong one, which would explain it. It's
- 18 Exhibit 104. I apologize.
- 19 A. It is found on page 2, item No. 9 of the
- agenda.
- 21 Q. And prior to that April fiscal item going, had
- 22 there been any notice provided to providers that this
- 23 reduction was being considered?
- 24 A. Yes, there was.
- 25 Q. And can you tell us what notice had been

provided and what your knowledge is of discussions that

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- 2 had gone on with the providers about the pending
- 3 reductions?

- 4 A. There was, again, an exchange of -- the
- 5 Hospital Association was notified that this was going to
- 6 be -- that there was going to be a budget shortfall.
- 7 And then there was an exchange of letters where the
- 8 Hospital Association had suggested some alternative
- 9 options rather than making this rate reduction.
- 10 Q. Just going back to the fiscal committee agenda
- 11 notices, these are published on the -- on a website;
- 12 correct?
- 13 A. Correct.
- Q. So they're available to not just providers but
- 15 to whom?
- 16 A. To the public.
- 17 Q. So that would include Medicaid recipients?
- 18 A. Yes. In addition, this was also discussed at
- 19 the MCAC, or the Medical Care Advisory Committee.
- 20 Q. And do Medicaid recipients have a seat at that
- 21 table?
- 22 A. Yes, they do.
- Q. And do providers have a seat at that table?
- 24 A. Yes, they do.
- 25 Q. What did the department do -- what did the

1 department do to consider other options in what

- 2 reductions to make?
- 3 A. The department looked at reducing --
- 4 eliminating optional Medicaid benefits. We looked at
- 5 eliminating the pharmacy benefit to \$1500 per person per

- 6 month. We looked at eliminating home and community
- 7 based care services for the elderly and disabled. We
- 8 had already reduced our administrative costs by either
- 9 eliminating contracts, reducing existing contracts, and
- 10 we also had a hiring freeze and started a number of
- 11 layoffs that have started in this time period and have
- 12 gone right through last month.
- 13 Q. Okay. So have we talked about -- we've
- 14 covered the first line on the chart and that's the
- 15 outpatient reduction that was requested; correct?
- 16 A. That's correct.
- 17 O. Can you go to the second line of the chart and
- 18 explain to us what the information in the boxes and the
- 19 chart is intended to convey?
- 20 A. The second line reflects the ten percent
- 21 inpatient reduction that was enacted on December 1st,
- 22 '08. There was not a state plan amendment submitted.
- 23 It was considered a rate change. And this was -- the
- 24 public notice date was November 21st, and this was part
- 25 of the governor's executive order that he released and

1 presented the same day as the November 21st outpatient

- 2 hospital reduction. So the governor's executive order
- 3 was presented first and the fiscal committee voted on it
- 4 and then they went on to the regular agenda, which then
- 5 brought up this outpatient reduction.
- 6 Q. And you've indicated in the public notice
- 7 method that it was -- that the public notice method is
- 8 the governor's website; correct?
- 9 A. Yes, as well as it's also posted on other web
- 10 pages within state government.
- 11 Q. And what was the effective -- what was the
- 12 date of the change?
- 13 A. The date -- the executive order was approved
- 14 on November 21st. It went into effect December 1st of
- 15 2008.
- 16 Q. Was there any -- was the department consulted
- 17 by the Governor's Office before that governor's order
- 18 was requested at the fiscal committee about what
- 19 reductions could be made if the governor issued an
- 20 executive order requiring reductions?
- 21 A. Yes. We were asked to produce a list of
- 22 options for the governor to select what he was going to
- 23 include in his executive order.
- Q. And what did you -- what did the department do
- in considering what to recommend?

A. We looked at -- it wasn't just looking at the

13

- 2 Medicaid program. We looked across the department at
- 3 all of the programs and there were -- there was a long
- 4 list of options presented, and again, I've mentioned a
- 5 couple of them that we talked about before in terms of
- 6 eliminating benefits and what have you, and then at the
- 7 fiscal committee meeting we became aware that that was
- 8 the position of the governor.
- 9 Q. You described from your testimony a process
- 10 from February 2008 up through November. Did you
- 11 consider any input that you had gotten from the
- 12 hospitals when you were making these recommendations and
- 13 requests?

- 14 A. In reviewing their suggestions for
- 15 alternatives, we did consider them. As I recall, there
- 16 were three specific recommendations that -- two of them
- 17 we had already considered and accepted and one of them
- 18 we weren't able to because it addressed revenue that had
- 19 already been counted.
- 20 Following this meeting with the inpatient
- 21 reduction we always post when there's a change on our
- 22 fiscal agent website so that notice -- there's notice
- 23 there. We also ran what we call a banner page, like a
- 24 remittance advice. I think I talked about that the
- 25 other day. It's like a notice on the explanation of

1 benefits but it's attached to a check, a reimbursement

- 2 check. And then for the outpatient we sent individual
- 3 hospital -- each hospital a letter outlining what that
- 4 change meant to their hospital.
- 5 Q. Just to be clear, the outpatient reduction was
- 6 actually put into effect going back to the first of the
- 7 fiscal year in 2009; correct?
- 8 A. Yes, it was.
- 9 Q. So that's July 1st, 2008?
- 10 A. That's correct.
- 11 Q. But the reduction had actually first been
- 12 proposed, albeit at a different rate level, back in
- 13 April?
- 14 A. Correct. Because, again, I noted that the
- 15 conversation started back in February because when we
- 16 get to January of every fiscal year we then project out
- 17 the next six months and based upon that go back and
- 18 revisit the trends that we had used for the following
- 19 year in the biennium. And at that time we knew that we
- 20 were going to run into a shortfall the following fiscal
- 21 year, which is why the first item went ahead in April.
- 22 So that it would have had from April to July to go
- 23 through the fiscal committee process approved for July.
- 24 We would have rolled it out in July.
- 25 O. Going to the third line. Can you go through

1 that line on the chart again and explain what the

- 2 information on the chart represents?
- 3 A. Yes. The third line reflects the delay of
- 4 making the outpatient cost settlement payments. That
- 5 date change was for January 1st of '10. There was no
- 6 state plan submitted and -- because what we did is we
- 7 deferred -- delayed and deferred the payments. So did
- 8 we consider it a rate change? No, because we were still
- 9 considering what the payments may possibly be made, and
- 10 we did not do specific public notice on this other than
- 11 to alert the hospitals that the payments would be
- 12 delayed, but we ended up actually -- let me back up.
- When we got into February we did provide
- 14 notice, but at that point we didn't know we were going
- 15 to have money. Towards the end of that fiscal year we
- 16 made the 2010 cost settlement payment. So any hospital
- 17 who had completed their settlements, those settlements
- 18 were paid.
- 19 Q. When you say any hospital that had completed
- 20 their settlement, if I recall your testimony correctly.
- 21 It's actually not the hospital, it's the fiscal
- 22 intermediary who has to finalize the cost settlement
- 23 report before that payment was due; is that correct?
- A. That's correct. The fiscal intermediary
- 25 finishes their analysis, and if there's any difference

1 between what the fiscal intermediary believes should be

- 2 the cost settlement versus the hospital, they give the
- 3 hospital notice that they can question their findings,
- 4 and then finally the fiscal intermediary finishes it and
- 5 finalizes the report.
- 6 Q. So if we look at Exhibit 175, number five on
- 7 that published notice talks about deferring the payment
- 8 of the cost settlements in 2010; is that right?
- 9 A. Yes.
- 10 Q. But the testimony is that the cost settlements
- 11 were actually -- the ones that you had final reports for
- 12 were actually made for that fiscal year?
- 13 A. Yes.
- 14 Q. And then going down to the fourth line on the
- 15 chart, can you go through the same process and explain
- 16 the information presented in the boxes on the chart?
- 17 A. Yes. This number -- line four reflects the
- 18 discontinuing use of outpatient Revenue Code 510. The
- 19 date of change was April 1st of 2010. We did not submit
- 20 a state plan amendment and did not consider this a rate
- 21 change because the billing of that code was never
- 22 allowed under our state plan. However, this was tied to
- 23 a set of federal regulations that had been announced by
- 24 CMS, and in our attempt to become compliant with the
- 25 federal regulations, which they ultimately rescinded, we

1 knew that we -- if we were going to be compliant with

- 2 the federal regulations, we would need to do a state
- 3 plan amendment. So that's the process we started down,
- 4 so we ended up doing notice for that particular item.
- 5 Q. And that's the asterisk that's down at the
- 6 bottom that this was originally part of TN 08-017, which
- 7 is in Exhibit 174; correct?
- 8 A. Correct.
- 9 Q. And going across that box, and going back to
- 10 Exhibit 175 that we have indicated on the chart, did
- 11 this published notice also give notice that the 510 code
- 12 was going to be discontinued?
- 13 A. I'm sorry, counsel. It's taking me time to
- 14 read through this and see --
- 15 Q. I think we may have actually made an error in
- 16 a rush to compile this yesterday because I don't see any
- 17 specific reference to 510 on Exhibit 175. But going
- 18 back to exhibit -- if we go back to Exhibit 174?
- 19 A. This is the state plan that was submitted,
- 20 transmittal number 08-017. This was -- outlines the
- 21 change was being done because at the time federal law
- 22 was changing, and so this was submitted and we went
- 23 through the standard state plan amendment, public
- 24 notice.
- 25 Q. Going to page 2 in Exhibit 174 in that

1 transmittal letter --

- 2 A. Yes. The letter to Mr. McGreal?
- 3 Q. Yes. Do you indicate in that when public
- 4 notice of the SPA was given?
- 5 A. Yes, we do. We note the date December 5th and

- 6 -- for the newspaper notices, the two newspapers, and
- 7 then also notice to the providers who were impacted,
- 8 which would have been the hospitals on December 4th.
- 9 Q. And if you look at page 5 and 6 of that
- 10 Exhibit 174, those are the notices, the actual published
- 11 notices that the 510 code was going to be discontinued?
- 12 A. The notice on page 5 speaks to the federal
- 13 requirements. It doesn't specifically list 510, but it
- 14 was the tied -- the federal requirements tied to Rev
- 15 Code 510.
- Q. So just to make this chart accurate, this
- 17 should be 574; is that correct?
- 18 A. 174.
- 19 Q. 174. And this being -- is in 2008; correct?
- 20 A. Yes. I apologize for that error.
- 21 Q. That's fine. I didn't put in a specific day.
- 22 I just put 2008.
- Going back to 174, the specific dates of that
- 24 notice was December 5 -- December 4 and 5; correct?
- 25 A. That's correct.

1 Q. Okay. And had there been other -- had there

- 2 been other notice regarding how -- had there been other
- 3 notice to providers about the discontinuation of the 510
- 4 code?
- 5 A. There was because it actually became a
- 6 discussion point with House Finance in March of 2009 and
- 7 there was exchange of letters between the state Hospital
- 8 Association and CMS regarding this particular issue, and
- 9 then the department worked with the Hospital Association
- 10 and representative members to look at the use of Code
- 11 510, and understanding that Code 510 wasn't allowed
- 12 within the Medicaid state plan, we did recognize that
- 13 there were services that were provided in the outpatient
- 14 setting that in fact a facility charge would be
- 15 appropriate. Those services were identified and the
- 16 appropriate revenue code was identified, and then each
- 17 hospital was provided a letter outlining the service
- 18 plus the revenue code that they should be using in
- 19 billing that service.
- 20 Q. And you also indicate that notice was provided
- 21 at the February 5, 2010 fiscal committee meeting?
- 22 A. Yes.
- Q. And we reference Exhibit 199. So if you could
- 24 look at that for a moment. And I believe it's on the
- 25 fourth page of this document?

- 1 A. Yes, I have page 4.
- Q. And going down to line 23?
- 3 A. Yes.
- 4 Q. That that was indicated as an action already
- 5 taken on February 5th, 2010. Why was it indicated as
- 6 action already taken on that date?
- 7 A. Because the implementation of correcting the
- 8 billing of that facility charges had happened -- had
- 9 taken place before this particular fiscal committee
- 10 meeting, which happened on February 5th. When we went
- 11 to that meeting, the fiscal committee had asked us to
- 12 identify those actions that were taken and that no
- 13 further additional legislation needed to be filed in
- 14 order to implement it.
- 15 Q. But the actual date that you turned off the
- 16 code, is that the date indicated in the date of change
- 17 column?
- 18 A. April 1st, 2010.
- 19 Q. And had you considered input from the
- 20 providers in taking this action?
- 21 A. We did.
- 22 Q. And I think you testified that there are --
- 23 that in regard to outpatient services the providers --
- 24 the hospitals do still have the ability to bill for
- 25 facility fees; correct?

A. For the rev codes that were identified as

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- 2 allowable under our state plan, yes.
- 3 Q. Just not under 510, Code 510?
- 4 A. That's correct.

- 5 Q. Okay. Go ahead to the fifth line of the
- 6 chart. Could you run through the information on the
- 7 boxes and tell us what that information represents?
- 8 A. Suspending catastrophic payments except for
- 9 children under the age of six. Those catastrophic
- 10 payments are the payments that would be made after --
- 11 for patients -- I'm sorry, for inpatient stays that went
- 12 far beyond the length of stay that was part of the DRG
- 13 payment. So if somebody had a long-term inpatient stay,
- 14 there was a pool of money appropriated by the
- 15 legislature. Hospitals could submit claims and then we
- 16 would proportion those dollars out depending on the
- 17 number of claims we got. So it wasn't a guarantee that
- 18 the claim that we received, you know, for a hundred
- 19 dollars, we may have only been able to pay \$20 by the
- 20 time the money was spread out to all the hospitals. So
- 21 that's what that one was about. And that was supposed
- 22 to go through July 1st of 2011.
- 23 The second part of that box talks about
- 24 suspending indirect medical education payments, again,
- 25 also till July 1st. The indirect medical education

- 1 payments at that time were payments that went to three
- 2 hospitals I believe we were at that point. They are
- 3 supposed to help support the cost of medical education
- 4 of residents. And that was supposed to go through
- 5 July 11th. The date of change was April 1st. There was
- 6 a state plan amendment filed. The date and the
- 7 transmittal number are noted. We go over to the public
- 8 notice date. It was February 26th, 2010, and we note
- 9 the two newspapers in which the notice was provided.
- 10 O. And that's in Exhibit 177?
- 11 A. I believe so. Exhibit 177 contains the
- 12 transmittal notice for the state plan amendment that
- 13 would authorize those two changes. It was transmittal
- 14 No. 10-006.
- 15 Q. And then going down to the sixth line on the
- 16 chart, can you again go through the information on that
- 17 line and explain what that represents?
- 18 A. Yes. That line represents the department's
- 19 decision to change the reimbursement methodology for the
- 20 outpatient radiology services. The date of change was
- 21 April 1st, 2010. There was a state plan amendment
- 22 submitted as noted, the date and the transmittal number
- 23 08-107. There was public notice provided, the exhibit
- 24 number obviously noted, and then we've listed the dates
- 25 of the public notice and what exhibit they are attached

1 to. This is the change that one of CMS's --

2 Q. Just to look at the chart here, this last has

- 3 part of the year cut off. So should this be 2008?
- 4 Should this date be February 5, 2008?
- 5 A. No, it should be -- I'm sorry, I'm trying to
- 6 go back here and go through -- the February 4th, '08.
- 7 February 5th -- excuse me. I'm sorry, I'm confused
- 8 here. Yes, February, and that should be an '08.
- 9 Q. Okay.
- 10 A. So this was the change that -- one of the
- 11 concepts within Medicaid reimbursement is the
- 12 efficiency, and we had existing fee schedules for
- 13 radiology services for other provider types, and so to
- 14 try to reduce the administrative burden of doing cost
- 15 settlements and to get money to the hospital sooner
- 16 rather than waiting one to two, sometimes longer years,
- 17 for cost settlements to be done, we had proposed
- 18 changing to a fee schedule. And what we've come to
- 19 understand over the past three or four months is that
- 20 when our state plan amendment was submitted, which is
- 21 08-107, the financial management group at CMS looked at
- 22 it and from their perspective it looked fine.
- When the service or benefits staff at CMS
- looked at it, they asked the question of, does New
- 25 Hampshire really intend to carve out these radiology

- 2 And because apparent -- unbeknownst to us, that if you
- 3 use the same fee schedule for radiology services that
- 4 you use for other non-hospital providers, it
- 5 automatically pulls them out of the definition of
- 6 hospital outpatient services. Once we were asked that
- 7 question and we clarified to CMS that that was never our
- 8 intent, we then had to propose a remedy back to CMS,
- 9 which we did. They accepted, and which we started
- 10 implementing last Friday I believe it is. Yes,
- 11 December (sic) 6th.
- 12 Q. That's what we have marked as Exhibit 204,
- 13 communication of the reversal of that, of the radiology
- 14 change?

- 15 A. Yes, that is the letter that was sent by
- 16 Commissioner Toumpas to the hospitals last Friday,
- 17 January 6th.
- 18 Q. Now, I believe we are on line number seven of
- 19 the chart. Could you go through that line and again
- 20 explain the information presented in the boxes?
- 21 A. Yes. That line represents the redesign and
- 22 the implementation of the calendar year 2010 DSH
- 23 methodology, and that was the year that the department
- 24 included an upper payment limit payment as part of the
- 25 DSH methodology. The date of change was November 19th,

1 2010. A state plan amendment was required and was

2 submitted, the dates and the -- the date of December 28,

- 3 2010, and the transmittal number. There's two
- 4 transmittal numbers because CMS requires you to do both
- 5 an inpatient DSH state plan amendment and an outpatient
- 6 DSH state plan amendment.
- 7 And then moving over to the right, we note the
- 8 dates that there were various publications in the Union
- 9 Leader, The Telegraph. There was administrative
- 10 rulemaking process we had to go through, so we had to
- 11 follow the administrative rulemaking public notice which
- 12 includes a formal public hearing, etc., and then it
- 13 lists the other notices that were provided via the
- 14 newspaper.
- 15 This was also an item that there was a work
- 16 group comprised of the department, Hospital Association,
- 17 four hospital representatives, and participating was the
- 18 Hospital Association's consultant, Health Management
- 19 Associates, and we met numerous times to look at the
- 20 whole issue of redesign of the DSH program, which had to
- 21 be done because of two reasons. One, we had already
- 22 heard from CMS that they were going to concur with the
- 23 Office of the Inspector General's audit of the 2004 DSH
- 24 payment, and second, CMS had -- then within just recent
- 25 time before that had formally put forward -- even though

1 there had been draft rates, formally put forward their

- 2 final regulations regarding a whole new annual audit of
- 3 not only the state, but individual hospitals for DSH
- 4 payments. That started in 2005 and go through 2010 for
- 5 the annual audits, where if you need to make changes
- 6 there's no financial penalty if you did not
- 7 appropriately follow CMS regulations. So those were the
- 8 two compelling reasons why we absolutely had to be in
- 9 compliance completely for our 2010 DSH methodology.
- 10 Q. Okay. Can you just explain to me so that I'm
- 11 clear whether or not the UPL payment is part of the DSH
- 12 methodology?
- 13 A. It's not a DSH payment, but it is -- at this
- 14 particular time because the American Recovery and
- 15 Reinvestment Act -- the acronym is ARRA, A R R A -- was
- 16 still in effect, there was the opportunity to capitalize
- 17 on the enhanced match that was available to states under
- 18 ARRA, but that match wasn't available for DSH payments.
- 19 It was only available for medical claims. And in order
- 20 to capitalize on that, the state for the very first time
- 21 decided to make an upper payment limit payment, draw
- 22 down that extra \$20 million, and include that in the pot
- 23 of money that could be distributed to the hospitals.
- Q. So in that year did the state use some of the
- 25 money for the UPL payment that they would otherwise have

1 used for making the DSH payment?

- 2 A. Yes.
- 3 Q. So they didn't -- in that year did the
- 4 hospitals get the same DSH payment that they would have

- 5 gotten if you hadn't done the UPL payment?
- 6 A. I'm sorry, could you repeat that again,
- 7 counsel?
- 8 Q. Did the hospitals get the same DSH payment
- 9 that they would have gotten if you hadn't done the UPL
- 10 payment? Or would the money that the state had used in
- 11 the UPL payment for the state's share been included in
- 12 the DSH?
- 13 A. Right. We had to use matching funds from the
- 14 uncompensated care fund in order to -- for the state
- 15 match for those UPL payments. If we hadn't made them,
- 16 those matching funds would have been over on the DSH
- 17 side. And instead of leveraging the extra \$20 million
- 18 on the UPL payment, we would have not leveraged any
- 19 additional dollars than what was available in the
- 20 uncompensated care account.
- Q. You mentioned HMA. Who are they?
- 22 A. Health Management Associates is a national
- 23 consulting firm. It's been around for a number of
- 24 years. They're known far and wide particularly because
- 25 many of the principals are former Medicaid directors.

Q. And in this process of the -- doing the UPL

28

- 2 for that first time, how did that get put on the table?
- 3 A. Well, as I noted before, on October 29, 2009,
- 4 which is the exact date that CMS notified us that they
- 5 were going to concur with the Office of the Inspector
- 6 General's report regarding our 2004 DSH payment, the
- 7 commissioner had held a stakeholder meeting and
- 8 announced to the stakeholders, which was -- all the
- 9 hospitals were represented plus the Hospital
- 10 Association, what we had heard from CMS, and also at
- 11 that point brought to everyone's attention that we
- 12 needed to do a redesign of the DSH program and requested
- 13 of the Hospital Association that rather than trying to
- 14 do a work group with 30 plus people, could they
- 15 designate or work with us to designate or choose four
- 16 hospital representatives to be part of a work group.
- 17 The Hospital Association had engaged HMA and HMA was
- 18 actually at those work sessions with us. At those work
- 19 sessions they had shared a number of ideas. This
- 20 happened to be one of the ideas, was taking advantage of
- 21 the federal match.

- Q. Did they put that in writing?
- 23 A. Yes, they did.
- Q. And can you look at Exhibit 120?
- 25 A. I have it.

- 1 Q. And when you said that they put their
- 2 suggestions in writing, is this what you're referring

- 3 to?
- 4 A. Yes, counsel.
- 5 Q. And who was this presented to?
- 6 A. This was a report that had been presented to
- 7 the New Hampshire Hospital Association that is part of
- 8 the work group proceedings the Hospital Association
- 9 shared with the department.
- 10 Q. And can you find in here, did the -- who were
- 11 HMA working for? Who did you understand them to be
- 12 representing?
- 13 A. The New Hampshire Hospital Association and
- 14 their members.
- Q. And what did they suggest as far as UPL?
- 16 A. They suggested taking advantage of the
- 17 enhanced Medicaid matching rate that's found on page 2
- 18 of the report -- of the exhibit. At the top right-hand
- 19 corner is page 3 of 8.
- Q. And did they indicate what their understanding
- 21 as to how long that option would be available?
- 22 A. Yes, they did. They note that the stimulus
- 23 bill was set to expire at that time on December 31st,
- 24 2010.
- 25 Q. Okay. And has the -- has ARRA continued past

1 that date?

2 A. It got extended for six months, but then it

- 3 was eliminated and has not continued past June 30th of
- 4 2011.
- 5 Q. In regards to -- what has the state done as
- 6 far as continuing to make UPL payments?
- 7 A. Well, the UPL payment was a -- it was a
- 8 one-time payment at a point in time associated with the
- 9 DSH payment because we needed the matching funds from
- 10 the uncompensated care fund. So once we realized that
- 11 ARRA was not going to be continued, there was no
- 12 advantage of continuing with upper payment limit
- 13 payments. There was no enhanced match any longer. So
- 14 all of the uncompensated care funds would go towards
- 15 state match for DSH payments in 2011. Calendar year
- 16 2011, state fiscal year '12.
- 17 Q. And the same for calendar year '12, state
- 18 fiscal year '13?
- 19 A. Correct.
- 20 Q. And have you done anything to give notice of
- 21 the fact that UPL -- that the DSH methodology was
- 22 reverting to not include a UPL payment?
- 23 A. We did. If you look at the last -- going back
- 24 to the Exhibit 218, the very bottom line reflects the
- 25 implementation of the calendar year 2011 and 2012 DSH

- 1 methodology, and it's noted that there is no upper
- 2 payment limit as part of that methodology. The date of

- 3 change, July 1st of 2011, is because that started the
- 4 state fiscal year. A state plan amendment was
- 5 submitted. The payments were not contemplated to be
- 6 made until at the earliest October to December time
- 7 frame because of -- that's traditionally when the
- 8 payments have been made.
- 9 So we submitted a state plan amendment. We
- 10 note the date September 29, 2011, no transmittal notice.
- 11 Again, you need to provide both an inpatient and an
- 12 outpatient state plan amendment. That's why you have a
- 13 transmittal notice 11-06 and transmittal notice 11-07,
- 14 and then as you move to the right we note the dates that
- 15 public notice was achieved through various newspaper
- 16 public notices.
- 17 Q. So just to go back and go over one point that
- 18 you touched on in your answer, you said that the payment
- 19 wasn't due till at the earliest the last quarter of the
- 20 year, the October to December quarter?
- 21 A. Correct.
- Q. So what is your understanding of when a state
- 23 plan amendment can be effective?
- 24 A. It can be effective to the first date of the
- 25 quarter in which you take whatever action that -- so

- 1 making the DSH payments, it could have been effective
- October 1st or all the way through, it had to be
- 3 submitted by December 31st of 2011.
- 4 Q. So the state plan that you submitted in, back
- 5 in --
- 6 A. That should be December 29th, by the way,
- 7 counsel.
- 8 THE COURT: Which?
- 9 THE WITNESS: I'm sorry, your Honor. Under
- 10 SPA, the submittal number, this last line, implement
- 11 calendar year 2011 and 2012 DSH methodology, that should
- 12 not be September 29th, your Honor. That should read
- 13 December 29th.
- 14 THE COURT: I'm lost. I'm going across, I see
- 15 November 19th. Implement calendar year 2010 DSH
- 16 methodology --
- 17 THE WITNESS: No, the line below, your Honor.
- THE COURT: Implement 2011?
- 19 THE WITNESS: 2011 and 2012.
- 20 THE COURT: Right. And then July 1?
- 21 THE WITNESS: The next column over it says
- 22 September 29th, that should be December 29th.
- MS. SMITH: So this one down here?
- THE WITNESS: Yes, ma'am.
- 25 MR. MacDONALD: May I? Just so we're clear,

1 the exhibit on which they rely is dated December 23,

- 2 2011. It's the evidence. So we used the exhibit
- 3 before.
- 4 MS. SMITH: Let's look at Exhibit 194.
- 5 THE COURT: Again, 218 is just -- it's really
- 6 argument, but you're making a number of changes, so
- 7 maybe you could just give me a conformed copy.
- 8 THE WITNESS: I apologize, your Honor.
- 9 THE COURT: It's no problem. I'm going to
- 10 take the liberty of writing on this one, so just make
- 11 the changes and submit a changed one.
- 12 A. Exhibit 194 is transmittal notice 11-006. It
- 13 reflects the state plan amendment proposed to CMS
- 14 regarding the inpatient disproportionate share hospital
- 15 payment, or DSH payment.
- Q. And it does show that it was submitted on
- 17 December 23rd, as Attorney MacDonald said?
- 18 A. Yes, ma'am. The December date was important
- 19 because we made payments to the critical access
- 20 hospitals at the earliest point that we could, which was
- 21 December 15th. And that date came about because to make
- 22 the payments we were dependent upon the hospitals
- 23 providing us with information regarding their revenues
- 24 as well as their uncompensated care. So once we
- 25 received all of the critical access hospitals and we

1 could verify those numbers to the best of our ability

- 2 based upon what was submitted, we made the payments on
- 3 December 15th.
- 4 Q. And then the last line of the chart, line
- 5 number 8.
- 6 A. The 2011/2012 DSH methodology, that's I think
- 7 the one we just were going through.
- 8 Q. Okay. So we've actually covered both the UPL
- 9 line above it in number 7, and then you were also
- 10 talking about the last line, which is the DSH
- 11 methodology in the calendar year 2011 and 2012?
- 12 A. Yes, ma'am.
- 13 Q. And that reflects changes made and the budget
- 14 in the spring of this year that became effective
- 15 July 1st; correct?
- 16 A. That's correct. The budget for that year was
- 17 -- became effective July 1st of '11.
- 18 THE COURT: But I guess I thought you said all
- 19 along, and I understood you to say just a few minutes
- 20 ago, it's -- you have to file the plan amendment by the
- 21 last day of the quarter in which you wish it to be
- 22 effective?
- 23 THE WITNESS: The date that we wish to have
- 24 the change effective.
- 25 THE COURT: You can go back basically 90 days.

1 Well, not even that. If you stretch it out to

- 2 December 31st, you can go back 90 days.
- 3 THE WITNESS: Yes. We could have gone back to

- 4 October 1st. But the direction, your Honor, to make
- 5 this change was contained within the budget House Bill
- 6 2, which became -- which went into effect July 1st of
- 7 '11. And the --
- 8 THE COURT: Which is before the quarter in
- 9 which you filed the amendment.
- 10 THE WITNESS: Right. Because the DSH payments
- 11 had always been made in that second quarter of the
- 12 fiscal year or the last part of the calendar year. So
- 13 what I was trying to reflect there, your Honor, was that
- 14 it was July 1st of 2011 that the budget that had been
- 15 approved by the legislature went into effect. That's
- 16 the date that the legislature said this is the change
- 17 you need to make.
- 18 THE COURT: Right.
- 19 THE WITNESS: And then in order to actually
- 20 implement that payment in the October to December time
- 21 frame, it's within that time frame that the actual state
- 22 plan amendment has to be submitted to CMS.
- 23 THE COURT: Right. So why wouldn't the date
- of change be the effective date of the proposed plan
- 25 amendment?

36 1 THE WITNESS: It could --2 THE COURT: It just seems like the state is 3 interchanging the legislature and the department. 4 That's what strikes me as going on throughout this 5 process. That you're sort of treating the legislature or the legislature and governor as if they're sort of an 6 7 adjunct of the department. I mean, the department 8 didn't make a change on July 1st, 2011; right? 9 THE WITNESS: The department did not make its 10 change --11 THE COURT: My boss told me to make the change in July. Okay. When did you make the change that your 12 13 boss told you to make? 14 THE WITNESS: It was in December. 15 THE COURT: Okay. And you put the notice in 16 on December 23rd -- I mean the proposed plan amendment 17 on December 23rd. THE WITNESS: Yes, sir. 18 19 THE COURT: And doesn't that have an effective 20 date in it? 21 MS. SMITH: Yes, and I was just going to

THE COURT: What's that date?

MS. SMITH: If you're looking at Exhibit 194,

if you go on to any of the pages of the SPA, like if you

22

23

24

25

clarify that.

go to page 6 of 11 and go down to the bottom of that

37

- 2 page, what is the effective date?
- 3 THE COURT: Okay, there it is. December 14?
- 4 THE WITNESS: Correct. It had to be
- 5 December 14th or otherwise CMS would not have provided a
- 6 match.

- 7 THE COURT: Oh, I completely understand that
- 8 because that's consistent with what you've always said.
- 9 But July 1 is confusing because you didn't change it on
- 10 July 1.
- 11 THE WITNESS: No, sir. I apologize for the
- 12 confusion.
- 13 THE COURT: No apology is necessary. Okay.
- Q. BY MS. SMITH: So are we saying that the
- 15 effective date of the SPA notice should be 12/14/11?
- 16 A. That's the date it was submitted to --
- 17 transmitted to CMS, formally transmitted, yes, ma'am.
- 18 Q. All right. Just going back to -- now that
- 19 we've gone through that piece, just to go back through a
- 20 few other things. Going back to the November
- 21 recommendation to the reductions which were submitted,
- 22 before those recommendations and reductions were
- 23 requested in November, did the department do anything to
- 24 evaluate the health of the hospitals?
- 25 A. The department looked at the -- our claims

1 data in terms of looking at utilization, the types of

- 2 services, the number of services being provided. And
- 3 just prior to November and October we knew that there
- 4 was going to be a report published by Dr. Nancy Kane,
- 5 who had been commissioned by the Endowment for Health to
- 6 look at the financial health of the hospital network and
- 7 individual hospitals in New Hampshire. That report was
- 8 published and presented publicly by Dr. Kane in October.
- 9 Q. And that is Exhibit 116; correct?
- 10 A. Yes, it is.
- 11 Q. And how did that factor into your thinking and
- 12 what could be recommended?
- 13 A. It became another piece of information in
- 14 terms of looking at the overall health of the hospital
- 15 system, and Dr. Kane noted favorable review of most of
- 16 the hospitals, except expressed concerns about the
- 17 critical access hospitals in New Hampshire.
- 18 Q. And did you take that into account in the
- 19 recommendations you made?
- 20 A. Yes.
- 21 Q. And how did you do that?
- 22 A. We did it by -- in presenting the reduction,
- 23 the outpatient reduction, requested that fiscal
- 24 committee exempt the critical access hospitals from this
- 25 specific rate reduction.

1 Q. And that's true for both the inpatient and the

- 2 outpatient reductions?
- 3 A. I'm positive it's true for the outpatient and
- 4 I'm sorry, counsel, I don't remember on the inpatient.
- 5 Q. Going on, you were asked questions I think
- 6 about whether or not there were ever any public hearings
- 7 held about where hospitals would have had a chance to
- 8 address the reimbursement methodologies. Do you
- 9 remember those questions?
- 10 A. Yes, I do.
- 11 Q. In fact before the first benchmarking report
- 12 that the department did in 2008, which is Plaintiffs'
- 13 Exhibit 15, did the department actually hold a public
- 14 hearing where the public and the hospitals and anybody
- 15 else interested had an opportunity to come in and
- 16 provide input?
- 17 A. Yes, we did.
- 18 Q. And if you could go to Plaintiffs' Exhibit 15,
- 19 I'll ask our assistant to bring up I believe it's page
- 20 47 of that report?
- 21 A. Page 47, yes.
- 22 Q. It's 47 out of 250. Does this summarize that
- 23 public hearing?
- 24 A. Yes, it does.
- 25 Q. And can you tell from this whether anybody

- 1 from the hospitals or representing them came and
- 2 provided input at that public hearing?
- 3 A. If we could scroll down, please. Stop there.

- 4 I think that -- I'm sorry. I think that's page 48 of
- 5 251. Leslie Melby is noted as being present and
- 6 offering comment.
- 7 Q. And if you could go on to the next couple
- 8 pages, do you see anybody else having submitted
- 9 comments? That was from the hospitals. Specifically on
- 10 page --
- 11 A. Oh, yes, I see on page 50 of 251 Gina Balkus,
- 12 who at the time worked for Dartmouth-Hitchcock, was
- 13 present.
- 14 Q. And does it indicate that she submitted
- 15 comments?
- 16 A. It does indicate that she submitted comments.
- 17 Q. And how long was this report, the November
- 18 recommendations and actions?
- 19 A. I believe if we could scroll to the top so I
- 20 can just see the --
- Q. I think it was back on page 47. Does that
- 22 indicate the date of the hearing?
- 23 A. Yes, it does. Thank you, yes. It was held on
- 24 September 19th, 2008.
- 25 Q. And going back to your examination by Attorney

- 1 MacDonald the other day, you were asked to look at what
- 2 is in our exhibits, Exhibit No. 278. I'm sorry, 172.
- 3 And I believe he had you looking at page 22 of 64 in
- 4 that exhibit.
- 5 A. 22 of 64?
- 6 Q. Yes, 22 of 64.
- 7 A. Thank you. Yes.
- 8 Q. He asked you some questions about what is
- 9 paragraph C1 in that exhibit, which had some specific
- 10 percentages. Could you explain why that language was
- 11 put in that SPA and then taken out subsequently?
- 12 A. The paragraph C1, the specifics were put in
- 13 because it was the first time since 1995 that a change
- 14 relative to the DRG price point was being made, and CMS
- 15 had requested us to be very specific in what those
- 16 changes were.
- Q. Go ahead.
- 18 A. The second paragraph beginning October 1st,
- 19 1999, notes that effective that date, the price -- I'm
- 20 sorry, the department would take the current DRG price
- 21 per point, and it follows through a methodology
- 22 inflating each by the same percent of Medicaid market
- 23 basket, estimated increase for prospective payment
- 24 hospitals, minus any Medicare or state Medicaid defined
- 25 budget neutrality factors and other generally applied

1 Medicare adjustments appropriate to Medicaid.

2 That paragraph came about because the advice

- 3 of CMS, in order to have this state plan amendment
- 4 approved, they did not want us to be making --
- 5 submitting state plan amendments every single year and
- 6 suggested that this was language that they could
- 7 approve, and in fact they did on June 6 of 2001, and it
- 8 has remained in place since then.
- 9 MR. MacDONALD: Your Honor, I move to strike
- 10 that answer. I don't think there's any foundation
- 11 that's been laid that this witness was even employed by
- 12 the Department of Health and Human Services back in 1995
- 13 or '96 and was a party to any conversations with CMS at
- 14 that point, and in any respect it's hearsay.
- 15 MS. SMITH: I would ask the witness how she
- 16 comes by that knowledge, but I would submit that even --
- 17 that the hearsay is not an appropriate objection because
- 18 the department gets to rely on what CMS tells them and
- 19 to inform the Court on what their understanding of what
- 20 CMS requires them to do is.
- 21 THE COURT: I'm not sure what your real
- 22 dispute is. I understand you have an evidentiary
- 23 dispute, but what's the problem?
- 24 MR. MacDONALD: Because this is a major effort
- 25 to rehabilitate some testimony from the other day and

1 they're relying on hearsay that's, you know, 15,

- 2 16 years old.
- 3 THE COURT: I guess I must have missed it.
- 4 What's the point? Share it with me.
- 5 MR. MacDONALD: Okay. She testified that to
- 6 do an across-the-board rate reduction you needed the
- 7 language before you on your screen in C1, and now she's
- 8 saying you didn't need it.
- 9 THE COURT: I disagree. That's why I'm
- 10 confused. I think what she said was to the contrary,
- 11 that CMS wanted it this way so it was very specific as
- 12 to how -- so as not to come back year after year and say
- 13 now we're going to reduce it 16 cents, now we're going
- 14 to reduce it 23 cents; that there's a methodology, and
- 15 it's specific and it's understandable. I thought your
- 16 point was the only relevance of any of this is that's
- 17 the way it's supposed to be done.
- 18 MR. MacDONALD: To put it in the state plan.
- 19 THE COURT: Correct; with precision.
- MR. MacDONALD: Exactly.
- 21 THE COURT: And a methodology that doesn't
- 22 require every year coming back with another plan
- 23 amendment that says now minus 13 cents, now minus 2
- 24 cents. Right? So what's the objection then? This
- 25 hurts me because?

- 1 MR. MacDONALD: This hurts me because when
- 2 they have had to do across-the-board rate reductions, as
- 3 they did in November of 2008, they had to amend the
- 4 state plan.
- 5 THE COURT: Seems to me this helps you. How
- 6 does this hurt you?
- 7 MR. MacDONALD: They're saying that this
- 8 language is no longer needed to effect the
- 9 across-the-board rate changes. That's what they're
- 10 saying.
- 11 THE COURT: Sure. Yeah, I understand that.
- 12 But you're objecting to them saying that this wasn't
- 13 required. This change right here is not at issue in
- 14 this case.
- MR. MacDONALD: That's true.
- 16 THE COURT: So the only relevance of this
- 17 change -- the only relevance of this historical change
- 18 is, I thought your point was, that's an example of what
- 19 it should look like when you make a rate reduction in
- 20 this reimbursement scheme.
- 21 MR. MacDONALD: Absolutely.
- 22 THE COURT: And she's saying, yes, we did it
- 23 that way. Not only did we do it that way, but CMS told
- 24 us we had to do it with that degree of precision. And
- 25 not only that, we have to do it in a systemic way so

that we don't come back every -- we at CMS don't want to

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- 2 be seeing plan amendments every three months about
- 3 percent -- or actual sent changes; right? That's the
- 4 testimony; right?
- 5 MS. SMITH: The one follow-up question was why
- 6 didn't you do language like paragraph one in subsequent
- 7 amendments.

- 8 THE COURT: Sure, but -- okay. Well, if I'm
- 9 missing it, tell me now because it's got to be firm.
- MR. MacDONALD: We're on the same page and
- 11 maybe I misheard the testimony, but if they want to do
- 12 an across-the-board rate reduction, that's the language
- 13 they need. That's our point.
- 14 THE COURT: Sure, but your objection was it's
- 15 hearsay. It is hearsay I suppose, but she represents
- 16 the department, the department has an institutional
- 17 ability to testify about historic events. That's
- 18 probably what she's doing. She probably has knowledge
- 19 of it through some way. But why go through that
- 20 evidentiary wrestle if there's no point to it? Hence
- 21 the question, what's the point? So far I don't see it.
- MR. O'CONNELL: May I, your Honor? I'm the
- one whispering in Mr. MacDonald's ear about this. What
- 24 I heard the witness say is that CMS told them that --
- 25 MS. SMITH: Well, I object to two people

- 1 arguing.
- 2 THE COURT: I need all the help I can get,
- 3 Thank you. Go ahead.
- 4 MR. O'CONNELL: And if I misunderstood, but I
- 5 heard that the justification for not doing -- attempted
- 6 justification for not doing the ten percent
- 7 across-the-board reference, they didn't need to do it
- 8 that specifically because they were told by CMS, and
- 9 that's hearsay.
- 10 THE COURT: All right. But I think she was
- 11 just testifying about this event; correct? Ms. Dunn was
- 12 just testifying about this change, this past historic
- 13 change.
- MS. SMITH: Yes.
- 15 THE COURT: Objection overruled.
- 16 MS. SMITH: And why it wasn't done that way.
- 17 THE COURT: Well, that's a different issue,
- 18 but you're going to get to that.
- MS. SMITH: Yes.
- 20 THE COURT: But she didn't testify about that
- 21 yet; right?
- 22 MS. SMITH: Correct. I think they may have
- 23 asked her some questions the other day.
- 24 THE COURT: No, no, no, I mean right now.
- 25 Okay.

1 Q. BY MS. SMITH: So what is your knowledge about

- 2 this change? What's the basis of your knowledge?
- 3 A. When this was -- in 1999 -- or '95 through '99
- 4 I was employed by the department. In 1999 I was the
- 5 assistant director to the office of community and public
- 6 health, which at the time managed both public health and
- 7 the Medicaid program. June 6, 2001, I was the director.
- 8 The staff that prepared this work and did it reported to
- 9 me.
- 10 Q. And in the questions that you were asked the
- 11 other day, after this change was made in 1995, did you
- 12 -- what did you understand you needed to do if a future
- 13 percentage reduction was done as far as state plans?
- 14 A. That we would go back and review -- that we
- 15 would review the state plan language to see if it in
- 16 fact complied with what action the department was going
- 17 to take. If it didn't, we would have to submit a state
- 18 plan amendment. If it did, we did not.
- 19 Q. Did you -- were any subsequent amendments that
- 20 included language like C1 that's in '95 done that
- 21 included a specific percentage?
- 22 A. No.
- 23 Q. Why not?
- 24 A. Because the -- because the language that CMS
- 25 had approved in C2 continued to be approved by CMS in

subsequent state plan amendments that were submitted

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2 through present day.

- 3 Q. Okay. Going on --
- 4 THE COURT: Just before you leave that topic,
- 5 as I understand your testimony, you're saying that if
- 6 the state plan has a methodology, that you just plug in
- 7 different numbers, turn the crank, and the end result is
- 8 the rate. If that's all you're doing, you don't have to
- 9 change the plan.
- 10 THE WITNESS: If we're not changing the
- 11 methodology, correct, sir.
- 12 THE COURT: And your position, as I understand
- 13 it, is it doesn't matter how drastic the change in one
- 14 of those formulated numbers is. If it's the same
- 15 formula when you're turning the crank, that unless the
- 16 outcome is a very drastically different rate, your view
- is that you don't have to change the plan.
- 18 THE WITNESS: Yes, sir.
- 19 THE COURT: As long as you're plugging in the
- 20 numbers that the methodology calls for.
- 21 THE WITNESS: Yes. As long as we're being
- 22 consistent with the language in the state plan, sir.
- THE COURT: Okay.
- Q. BY MS. SMITH: You were asked a lot of
- 25 questions about DSH payments and you've heard testimony

1 from the hospitals and seen their charts about their

- 2 representations that they're not going to get any DSH
- 3 payments in either 2000 -- the current calendar year or
- 4 the next calendar year, which are fiscal years 2012 and
- 5 '13. Is there any possibility for DSH payments to the
- 6 ten non-critical access hospitals in this lawsuit in
- 7 fiscal year 2013?
- 8 A. Yes, there is.
- 9 Q. Can you explain what that is?
- 10 A. Yes. Contained within the approved budget
- 11 there is language that directs the department at a
- 12 specific time in state fiscal year '13 to work with the
- 13 Department of Administrative Services to assess state
- 14 surplus. The current anticipated surplus when the
- 15 budget was passed was \$41 million. The language in the
- 16 budget specifically says that the department, upon
- 17 confirming that with Administrative Services, may go to
- 18 fiscal committee and request to use that \$41 million for
- 19 DSH payments for the non-critical access hospitals.
- 20 Q. And that's regardless of whether they are
- 21 deemed hospitals or not?
- 22 A. Correct.
- 23 Q. I think you heard the questions the other day
- 24 about whether the hospitals had taken up any of the
- 25 issues regarding any of these actions that they are

1 complaining of here directly with CMS. What knowledge

- 2 do you have regarding whether or not the hospitals have
- 3 raised any of these issues with CMS?
- 4 A. I'm aware that there have been an exchange of
- 5 letters regarding various New Hampshire Medicaid
- 6 reimbursement and rate issues. I'm aware that the
- 7 representatives from the Hospital Association and some
- 8 hospitals has held an in-person meeting with CMS.
- 9 That's the extent of my knowledge.
- 10 Q. And have you received copies of correspondence
- 11 from the hospitals to CMS?
- 12 A. Yes.
- 13 Q. And can you look at what are marked as
- 14 Exhibits 118 and 125?
- 15 A. 118?
- 16 Q. 118. Is that one of the pieces of
- 17 correspondence that you were referring to?
- 18 A. Yes, it is.
- 19 Q. And this was by the New Hampshire Hospital
- 20 Association, and they say they are representing the New
- 21 Hampshire 26 acute care hospitals?
- 22 A. Yes.
- Q. As a result of this correspondence, did CMS
- 24 ever come back and tell you that you needed to do notice
- 25 differently?

- 1 A. No.
- Q. And can you look at Exhibit 125.
- 3 A. Yes.
- 4 Q. And again, can you tell us what this is?
- 5 A. It's a letter from the Hospital Association
- 6 president, Mr. Ahnen, to CMS, Ms. Frizzera, regarding
- 7 New Hampshire Medicaid rate reductions.
- 8 Q. And did you actually write a response to the
- 9 Hospital Association about this exhibit, in response to
- 10 this exhibit?
- 11 A. I did.
- 12 Q. Is that what we marked as Exhibit 27?
- 13 A. That's correct.
- Q. And in that do you address the hospitals'
- 15 concern about access?
- 16 A. I did.
- 17 Q. And what did you say?
- 18 A. I said that the first thing we did was to
- 19 research and analyze what parts of our business
- 20 operations could we streamline, adjust, etc., to reduce
- 21 our operating expenses. I then went on to talk about in
- 22 the third paragraph that we had no evidence at that time
- 23 that access to care or access to quality healthcare was
- 24 being compromised for Medicaid enrollees.
- 25 Q. And what information were you -- what were you

- 1 relying on for making that statement?
- 2 A. I was relying on that -- the fact that we had
- 3 not received any notification from any beneficiary or
- 4 caretaker that they were not able to access the care
- 5 that was provided by hospital inpatient/outpatient, and
- 6 also monitoring our provider network to see if any of
- 7 the impacted providers would disenroll or somehow limit
- 8 their access in some way.
- 9 Q. How would you know if -- how would you receive
- 10 reports if somebody was having problems at finding a
- 11 provider or accessing the network?
- 12 A. The primary way is that the Medicaid
- 13 beneficiaries and/or caregivers have a toll-free number
- 14 that they're able to call into our client services unit
- 15 and one of the roles of that staff is to assist any
- 16 beneficiary with finding a provider, a type that is
- 17 covered under the state plan. So we keep -- the staff
- 18 keep a detailed log, and anytime there's a report of a
- 19 difficulty with a provider, I'm notified. In addition,
- 20 there's weekly reports that are provided in terms of the
- 21 volume of calls and the type of calls and the specific
- 22 questions about provider calls.
- Q. Going back to the November 2008 changes, how
- 24 long -- when those actions were taken, how long were
- 25 those rates -- were those changes specified to be for?

- 1 A. I believe through the biennium.
- Q. So that was up through June 30th of 2009?
- 3 A. That's correct.
- 4 Q. And were they carried forward?
- 5 A. Yes, they were.
- 6 Q. Were there additional opportunities for
- 7 comment when they were carried forward?
- 8 A. The opportunity exists within the statewide
- 9 budget process that has multiple steps and hearings,
- 10 etc.
- 11 THE COURT: Be a good time for a break?
- 12 MS. SMITH: I've probably got about ten more
- 13 minutes. If you want me to finish, I can do that.
- 14 THE COURT: Probably means 20, so why don't we
- 15 take a break.
- 16 (Recess taken.)
- 17 Q. Just a few final questions. One question I
- 18 missed when we were talking about the fiscal committee,
- 19 what is your understanding as to whether or not they
- 20 have ever received comments from the public?
- 21 A. The fiscal committee members?
- 22 Q. Yes.
- 23 A. Yes, they do. They have.
- Q. What is the basis for that understanding?
- 25 A. It's not unusual for a member of the fiscal

- 1 committee to say that they have in front of them a
- 2 letter from a particular constituent and then will read

- 3 a comment or a question right from the letter. Or
- 4 they'll state, you know, that they had been in
- 5 conversation with a particular party and then represent
- 6 whatever it was that the party said.
- 7 Q. Have you ever been asked questions by the
- 8 fiscal committee based on where they have represented
- 9 they're asking the questions based on comments they've
- 10 received?
- 11 A. Yes.
- 12 Q. Is there anything on the horizon that would
- 13 allow the hospital rates that they receive for inpatient
- 14 and outpatient to change during this biennium?
- 15 A. Yes.
- 16 Q. What is that?
- 17 A. There is a mandatory Medicaid managed care
- 18 program that is in the process of being developed to be
- implemented for July 1 of 2011.
- Q. How would the hospitals' rates --
- 21 A. Excuse me. July 1, 2012.
- Q. How would the hospitals' inpatient and
- 23 outpatient rates be set for managed care?
- 24 A. Well, under that scenario the individual
- 25 hospitals will need to negotiate with whatever managed

- 1 care organizations the state ultimately chooses to
- 2 contract with to negotiate a rate. The department will

- 3 no longer be setting those rates.
- 4 Q. And you heard a lot of testimony about actions
- 5 that the LRGH, the Lakes Region, has taken regarding
- 6 their primary care panels. What have you personally
- 7 done in responding to the letters that Lakes Region sent
- 8 out?
- 9 A. The day that we started receiving phone calls
- 10 from clients telling us that they had received the
- 11 letter, the first thing we did was to contact LRGH to
- 12 ask them for clarification because we weren't aware that
- 13 that was the action they were going to take and to ask
- 14 for a copy of the letter.
- Once we received that, I put the client
- 16 services unit on high alert. They began reporting on an
- 17 hourly basis, and then over the course of the next few
- 18 weeks the hourly reporting decreased down to daily, to
- 19 weekly reporting, prioritized any calls that were
- 20 received -- other than separate emergency questions, any
- 21 calls that came in from one of the patients that were
- 22 being impacted by that action were prioritized and the
- 23 patient was -- the beneficiary was assisted in finding a
- 24 new primary care provider.
- 25 Members of my staff called the providers that

- 1 were listed in the letter as potential options for
- 2 primary care to assess their capacity to take new
- 3 primary care patients. And we also -- I assisted the

- 4 commissioner in writing a letter to Lakes Region
- 5 Healthcare asking for more specific information
- 6 regarding their decision.
- 7 Q. Based on the information that's been reported
- 8 to you, what is your understanding of whether or not
- 9 providers have been found for any of the people affected
- 10 by that letter?
- 11 A. Any patient that has contacted the department
- 12 has found a new primary care provider. In discussing
- 13 this with the executive director of the federally
- 14 qualified health center, he indicated that his
- 15 organization had received numerous, like in the
- 16 hundreds, of phone calls and were going to do their best
- 17 to accommodate those patients.
- 18 Q. And on an ongoing basis what do you personally
- 19 do to monitor access?
- 20 A. Well, in addition to the weekly reports and
- 21 then urgent contacts from the client services unit
- 22 regarding any particular issue a beneficiary's having,
- 23 any provider that contacts the fiscal agent where there
- 24 is a provider relations network with a complaint and/or
- 25 stating they're going to disenroll is immediately

- 1 reported to my office. We monitor ongoing utilization
- 2 of services, particularly hospital and physician and
- 3 pharmacy services. That can be an indication of whether
- 4 there's a change in pattern. And then I often deal with
- 5 some of the more complex client issues myself.
- 6 MS. SMITH: Thank you very much. I don't have
- 7 any further questions, although I would again point out
- 8 to the Court that her calculation be marked as a full
- 9 exhibit.
- 10 THE COURT: Appreciate it. Any redirect?
- MR. MACDONALD: Briefly, your Honor.
- 12 REDIRECT EXAMINATION
- 13 BY MR. MacDONALD:
- Q. Good morning, Ms. Dunn.
- 15 A. Good morning, counsel.
- 16 Q. Let's start first with the chart that Attorney
- 17 Smith was walking through with you. Let's start at the
- 18 top, the outpatient rate reduction, which was approved
- 19 on November 21st by the Joint Fiscal Committee. And it
- 20 effected a rate reduction from 81.24 to 54.04. But the
- 21 effective date was actually July 1, 2008; isn't that
- 22 right?
- 23 A. Yes, sir.
- Q. Okay. Now, here on the public notice column
- 25 you have entered November 14th, 2008, and then you say

there is -- the public notice method is the fiscal

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- 2 committee agenda. Now, you don't have any personal
- 3 knowledge as to when the legislative fiscal committee
- 4 posted its agenda, do you?
- 5 A. I do not have that personal knowledge.
- 6 Q. Okay. Let's go down to the inpatient rate
- 7 reduction. Here we have public notice date again of
- 8 November 21st, 2008, and there's a suggestion here that
- 9 it was on the governor's website. Do you have any
- 10 personal knowledge that the executive order was posted
- on the governor's website?
- 12 A. Sir, I can't recall if I went to the website.
- 13 Normally I do, but I can't say for sure if I did or I
- 14 didn't.

- 15 Q. Okay. Now, let's go down to Revenue Code 510.
- 16 During Attorney Smith's examination we changed the -- or
- 17 she changed the SPA notice date. You took a look at
- 18 Exhibit 174, which is the actual submission that the
- 19 state made, and you saw the two public notices which
- 20 were dated December 4th and December 5th, 2008. That
- 21 was a Thursday and a Friday. And that was for an SPA
- 22 that was actually transmitted on December 9th and made
- 23 effective on December 8, 2008; isn't that right?
- A. Specific to the 510 code, 2008, yes, sir.
- 25 Q. Okay.

1 THE COURT: All right, I'm confused.

2 Discontinued use of outpatient Revenue Code 510, the

- 3 effective date was what?
- 4 MR. MACDONALD: December 8, 2008.
- 5 A. I'm sorry. Maybe I misunderstood your
- 6 question, sir. I'm sorry, your Honor. I'm starting to
- 7 get confused with dates.
- 8 I believe if we were -- if I were to look at
- 9 the instructions that we sent to the hospitals, the date
- 10 of change, the date that we would have stopped paying
- 11 those codes would have been April 1st. It had been a
- 12 long, ongoing issue relative to Code 510 that was tied
- 13 to the federal regulations that had been published.
- Q. My question -- and let's just be clear. I'm
- 15 going to show you Exhibit 174, and that's the actual
- 16 state plan amendment that was submitted?
- 17 A. Yes, it is.
- 18 Q. And it says that the effective date, I
- 19 believe, that's requested by the state is December 8,
- 20 2008, doesn't it?
- 21 A. It does say that, sir.
- Q. Okay. Now, let's go down to change in
- 23 reimbursement methodology for radiology services, and
- 24 again, we're on the same SPA. We're on the public
- 25 notice date, 12/4/08 and 12/5/08, and we're at

1 Exhibit 174. So this date needs to be December 8th,

- 2 2008, doesn't it?
- 3 A. I believe that the date that the claims were
- 4 adjusted to the fee schedule was April 1st, 2010.
- 5 That's the date in which, sir, the readjustment of the
- 6 claims that is ongoing now is going back to.
- 7 Q. My question is, the chart that you prepared
- 8 for outpatient radiology refers to Exhibit 174, and my
- 9 question is what was the effective date of that state
- 10 plan amendment?
- 11 A. The proposed effective date of this state plan
- 12 amendment was December 8, 2008.
- 13 Q. But as I understand the department's position
- 14 with respect to outpatient radiology, you're now no
- 15 longer going to be enforcing that rate reduction; isn't
- 16 that right?
- 17 A. That's correct.
- 18 Q. It was reversed by the commissioner's letter
- 19 which we took a look at the other day. It's referenced
- 20 here as Exhibit 204. And you will not be enforcing that
- 21 rate reduction going forward; isn't that correct?
- 22 A. That's correct, sir.
- Q. Okay. Now, I am not clear why this entry is
- 24 on the chart. Do you understand that the plaintiffs are
- 25 challenging that calendar year 2010 methodology with

1 respect to UPL?

- 2 A. I don't, but it's connected to the other
- 3 challenge, sir, I believe.
- 4 Q. Okay. Now, finally on the bottom row we had a

- 5 discussion about UPL and when it took effect, and I'd
- 6 just like you to take a look at Exhibit 196, which is a
- 7 compilation of public notices, and I'd like you to take
- 8 a look at the one dated June 25th, 2011.
- 9 A. June 25th, Nashua Telegraph. Yes, sir.
- 10 Q. Yeah, thank you. Now, that public notice
- 11 doesn't mention UPL, does it?
- 12 A. I don't believe it specifically -- let me just
- 13 read through the whole thing. Because it talks about in
- 14 accordance with House Bill 1 and House Bill 2, which is
- 15 where the DSH changes were made legislatively. I'm
- 16 sorry. My eyesight is not as good as I'd like it to be.
- 17 I'm sorry, could we scroll down a little bit more?
- 18 Q. Sure.
- 19 A. Unless I'm missing it, sir, I don't see upper
- 20 payment limit or UPL specifically mentioned.
- Q. Okay. The first time it was specifically
- 22 mentioned in a public notice was October 31st, 2011;
- 23 isn't that right? Take a look at the next notice.
- 24 A. This particular notice specifically states
- 25 that the department also anticipates that Medicaid

1 payments will not include the upper payment limit, UPL

- 2 payments, which had been made in 2010.
- 3 Q. Okay, thanks. Now, let's go back to this box
- 4 right here, SPA submittal date and number. Now, we have
- 5 had a conversation about the reimbursement page relating
- 6 to outpatient hospital services, and I'd like to call up
- 7 Exhibit 2 and go to the transmittal page marked 06-08.
- 8 Now, while we're getting there, I heard you say in
- 9 response to both Attorney Smith's question on Wednesday
- 10 and then again today, and then in response to the
- 11 Court's question today, that an SPA or a state plan
- 12 amendment, that is submitted can be effective no earlier
- 13 than the first day of the calendar quarter in which it's
- 14 submitted; correct?
- 15 A. That is correct.
- 16 Q. So something submitted on November 20th could
- 17 be effective no earlier than October 1st; is that
- 18 correct?
- 19 A. Yes.
- 20 Q. Okay. So we heard testimony the other day
- 21 that this page was submitted in response to a request
- 22 for additional information without any public process,
- 23 without any notice to anyone, on November 20, 2008?
- 24 MS. SMITH: I object. It mischaracterizes the
- 25 testimony.

- Q. Was this page submitted on November 20, 2008?
- 2 A. I just want to be sure I understand, counsel.
- 3 You're asking about the page that CMS requested us to
- 4 submit as part of the --
- 5 THE COURT: Whether they requested it or not
- 6 is sort of irrelevant. The question is, did you submit
- 7 a proposed state plan amendment?
- 8 THE WITNESS: Yes, we did, sir.
- 9 THE COURT: And what's the date on it? You
- 10 know, that somebody asked me to do it, whatever, you did
- 11 it.
- 12 THE WITNESS: We did, and I believe that's the
- 13 November 20 date that you were referring to, sir.
- Q. Okay. November 20th, 2008. But let's look at
- 15 the effective date that the state placed on this.
- 16 August 1st, 2006, which is two years and two months
- 17 before this amendment could possibly be in effect; isn't
- 18 that right?
- 19 A. It is because the 06-008 state plan amendment,
- 20 the original intent was to implement prior authorization
- 21 for radiology services. Following that submission, CMS
- 22 has asked the state numerous questions and we've gone
- 23 back and forth with them. In the course of that, this
- 24 particular issue came up, sir.
- 25 Q. The effective date for this submission,

1 assuming it was a state plan amendment, could not have

- 2 been any earlier than October 1st, 2008, under CMS
- 3 regulations; isn't that right?
- 4 A. As the original state plan that was submitted,
- 5 yes, sir.
- 6 Q. Okay. Now, let's go to the inpatient page,
- 7 which is Exhibit 1. We were looking at it earlier.
- 8 Plaintiffs' Exhibit 1. And go to the page that we were
- 9 looking at earlier. I'm sorry, I don't have it --
- 10 (Pause.)
- 11 Q. Okay. Let's go down to the end. And again,
- 12 we've had some discussion about this page. And let's
- 13 focus on C2, which I think we can agree C1 is now out of
- 14 the state plan; correct?
- 15 A. That's correct, sir.
- 16 Q. And C2 is the methodology that the state needs
- 17 to use in determining inpatient rates; is that correct?
- 18 A. Yes, sir.
- 19 Q. And it is a fact, isn't it, from 2000 until
- 20 this across-the-board rate reduction was made in
- 21 November 2008, the state never used this methodology to
- 22 set the DRG price point; isn't that right?
- 23 A. I'm sorry, sir, I can't agree with that.
- Q. Well, the DRG price point remained at
- 25 \$3,147.61 for the entire period of 2000 through 2008;

1 isn't that right?

- 2 A. I don't have that data in front of me, but
- 3 I'll say if you've got that data, I'd be happy to look

- 4 at it.
- 5 Q. It didn't change over the course of eight
- 6 years. So you didn't use the methodology in the plan,
- 7 did you?
- 8 A. I'm sorry, I disagree. Every time there was a
- 9 budget change the inpatient rates had to be looked at,
- 10 because the budget numbers changed every year.
- 11 Q. Let's go back to UPL. You've said -- you've
- 12 taken the position that it was a, quote, one-time event
- 13 and it was -- and we've referred today to ARRA, which is
- 14 the acronym for the Stimulus Act; correct?
- 15 A. Correct.
- 16 Q. And the Stimulus Act provided what's known as
- 17 enhanced matching funds; correct?
- 18 A. Yes, sir.
- 19 Q. And by enhanced matching funds the state could
- 20 -- instead of getting a 50 percent match, could get a
- 21 layer above that for a limited period of time; is that
- 22 correct?
- 23 A. Yes, sir.
- Q. And isn't it true that the enhanced match
- 25 could only be used for rates; isn't that right?

A. It could not be used for the DSH payments.

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- 2 Q. And it could only be used for rates; isn't
- 3 that right?

- A. Right. For the medical claims, yes, sir.
- 5 Q. Let's just go back to the inpatient issue. Go
- 6 back to the exhibit on the screen. Let's just walk
- 7 through this methodology where the state is supposed to
- 8 take the current DRG price per point and inflate it by
- 9 the same percent as the Medicaid market basket estimated
- 10 increase for prospective payment hospitals. Right?
- 11 That's what the state is supposed to do. It set the DRG
- 12 price per point.
- 13 A. That's correct.
- Q. And then once it does that, it applies a state
- 15 Medicaid -- I'm sorry, you're supposed to subtract any
- 16 Medicare or state Medicaid defined budget neutrality
- 17 factors and after generally applied -- in other
- 18 generally applied Medicaid adjustments appropriate to
- 19 Medicaid.
- 20 And it's your testimony using this methodology
- 21 that -- well, the state used this methodology to freeze
- $22\,$ DRG price per point for eight years from 2000; is that
- 23 correct?
- A. No, the state used this methodology each year
- 25 looking at the budget plus whatever the MEI, the

- 1 Medicare economic indicator that comes out, and
- 2 determined what the inpatient rates would be based upon

- 3 those two numbers.
- Q. Okay. Let's go back to the outpatient issue
- 5 again. I'm sorry to be jumping around. But there was
- 6 testimony again today about an effort earlier in the
- 7 year by the state to cut outpatient rates, and that was,
- 8 I think you testified, presented to joint fiscal in
- 9 April. And we can agree that that reduction was not to
- 10 54.04 percent effective July 1. It was to 62.82 percent
- 11 effective January 1, 2008; isn't that right?
- 12 A. The percentages I believe are right. I would
- 13 have to look at the April fiscal item to confirm the
- 14 dates.
- 15 Q. Sure. Exhibit 104.
- 16 A. Thank you. Yes, it says retroactive to
- 17 January 1, 2008.
- 18 Q. Let's just get it on the screen. It's the
- 19 bottom of page 2, please. Okay. So it was to 62.8 --
- 20 this was presented in April?
- 21 A. Yes, it was, sir.
- Q. 62.82 percent effective retroactively to
- 23 January 1st; is that correct?
- 24 A. That's correct.
- 25 Q. Okay. Now, you gave some testimony about the

so-called Kane report, and I believe you told Attorney

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- 2 Smith that based on the Kane report you recommended in
- 3 November that critical access hospitals be exempt from
- 4 this rate cut in November; is that right?
- 5 A. Yes, it is, sir.
- 6 Q. And you got -- the Kane report is dated
- 7 October 15th, 2008. Does that sound right?
- 8 A. Yes, it is.
- 9 Q. But in your recommendation in April you also
- 10 exempted critical access hospitals; isn't that right?
- 11 A. Yes, we did.
- 12 Q. Okay.

- 13 THE COURT: Mr. MacDonald, I'm sorry to
- 14 interrupt, but I want some clarification. What are we
- 15 looking at on Exhibit 104? What is it?
- MR. MACDONALD: Go to the first page top.
- 17 THE COURT: Oh, it's an agenda.
- 18 MR. MACDONALD: It's the agenda for joint
- 19 fiscal.
- 20 THE COURT: And what does the Joint Fiscal
- 21 Committee actually do? I don't mean their function, I
- 22 mean when they act on that item. What does it look
- 23 like? Granted, denied?
- MR. MACDONALD: Grant, table, disapprove, yes.
- 25 THE COURT: So can you go back to 9? So when

- 1 it says -- I mean, I look at this and it looks to me
- 2 like the fiscal committee is authorizing the department
- 3 to revise the reimbursement rate and then they say, yes,
- 4 you're authorized. Now what do you do?
- 5 THE WITNESS: We then carry through with what
- 6 the fiscal committee has directed us to do.
- 7 THE COURT: How do you do that? Do you
- 8 publish notice or do you just do it?
- 9 THE WITNESS: In this particular case -- do
- 10 you want me to speak to this particular one?
- 11 THE COURT: Sure.
- 12 THE WITNESS: If this had been approved in
- 13 April we would have, just as we did in November,
- 14 determined the individual hospital rates, sent each
- 15 individual hospital a letter, and then also post the
- 16 decision and the rate change on what I talked as
- 17 remittance advice or banner page through our claims
- 18 payment system.
- 19 THE COURT: But I, as an interested person,
- 20 wouldn't see it in the newspaper or anyplace or
- 21 rulemaking proposal or anything like that.
- 22 THE WITNESS: Not unless there was rulemaking
- 23 required, sir.
- THE COURT: No, there isn't. You're exempt.
- 25 But nothing like that.

- 1 THE WITNESS: No, sir.
- 2 Q. BY MR. MACDONALD: While we're on this subject
- 3 of joint fiscal, you responded to Attorney Smith that as
- 4 far as you're aware members of joint fiscal take written
- 5 comments. But just so the record's clear, there's no
- 6 public testimony at joint fiscal, is there?
- 7 A. Not unless the fiscal committee specifically
- 8 asks for it.
- 9 Q. And I can show you Exhibit 23, which is the
- 10 transcript of joint fiscal for November 21st, 2008, and
- 11 we can do that, but perhaps we could agree that Chairman
- 12 Smith didn't take any public testimony at that hearing,
- 13 did she?
- A. No, she didn't, sir.
- MR. MacDONALD: Okay. That's all I have.
- 16 Thank you for your time.
- 17 THE COURT: Mr. Chapman, I'm sorry.
- 18 CROSS-EXAMINATION
- 19 BY MR. CHAPMAN:
- 20 Q. Good morning, Ms. Dunn. I'm Bill Chapman and
- 21 I represent John Doe. Are you aware of that?
- 22 A. Which John Doe, sir?
- Q. John Doe.
- 24 THE COURT: There are two now, aren't there?
- MR. CHAPMAN: There are two.

- 1 Q. I represent both, but I'm --
- 2 A. Oh.
- Q. As I understand your testimony, the chart
- 4 which is marked as Exhibit 218 but really is the
- 5 department's position, this far right-hand column,
- 6 public notice method, that's the -- what you've got
- 7 there, the entries you have there are the entries that
- 8 refer the Court to the notice that was given to comply
- 9 with the public process requirement imposed on the
- 10 department when it makes a rate change; correct?
- 11 A. Yes, sir.
- 12 Q. All right. And the first two -- if we just
- 13 take the first two, one is a public notice posted on the
- 14 fiscal committee website and the second is a public
- 15 notice posted on the governor's website; is that
- 16 correct?
- 17 A. Yes, sir.
- 18 Q. Now, when John Doe applied for Medicaid, he
- 19 applied at the department?
- 20 A. I don't know that to be the facts, sir.
- Q. But is that where people apply to the
- 22 department, or an office of the department around the
- 23 state?
- 24 A. It can be an office, sir, or it can be a
- 25 community based agency. Ultimately the applications do

1 come to the department.

- 2 Q. And his interactions are either with the
- 3 department, personnel at the department, or personnel at

- 4 the department's local offices; correct?
- 5 A. Generally, yes.
- 6 Q. And as you testified, you have a toll-free
- 7 number where beneficiaries can contact the department to
- 8 have questions asked or other matters that have come up
- 9 in connection with the Medicaid benefits they are
- 10 getting to pay for healthcare; correct?
- 11 A. Yes, sir.
- 12 Q. To your knowledge a Medicaid beneficiary would
- 13 not deal with the joint legislative fiscal committee
- 14 with respect to his or her Medicaid issues, would they?
- 15 A. Some beneficiaries do interact with the fiscal
- 16 committee members regarding their benefits.
- 17 O. And you know that of your personal knowledge?
- 18 A. I often receive phone calls from members of
- 19 the legislature, including fiscal committee members,
- 20 asking me to look into a specific issue.
- Q. All right. And that's because perhaps a
- 22 Medicaid beneficiary has gone to his or her local
- 23 representative with a Medicaid issue; correct?
- A. Generally, yes, sir.
- 25 Q. And to your knowledge the Medicaid beneficiary

1 would not deal with the governor's office on Medicaid

- 2 issues, would they?
- 3 A. I don't know. I can't answer that yes or no,
- 4 sir.
- 5 Q. So isn't it reasonable for us to understand
- 6 that if a Medicaid beneficiary were concerned about rate
- 7 reductions, the elimination of the DSH program, they
- 8 would look at the department's website; correct?
- 9 A. They could.
- 10 Q. They would -- it wouldn't be reasonable to
- 11 expect them to look at the joint legislative fiscal
- 12 committee's website, would it?
- 13 A. I don't have an opinion whether that's
- 14 reasonable or not, sir.
- 15 Q. And similarly, it wouldn't be reasonable to
- 16 look at the governor's website on a Medicaid reduction?
- 17 A. Again, I don't have an opinion on whether
- 18 that's reasonable or not, sir.
- 19 Q. Now, you're familiar with the notice process
- 20 that is imposed by the Medicaid law. We've referred to
- 21 it as (13)(A)?
- 22 A. I am, sir.
- MR. CHAPMAN: Would you pull up Plaintiffs' 7?
- Q. And if we look at the second paragraph of
- 25 that, that refers to Section (13)(A) in the first line?

1 A. Yes, it does.

Q. And it goes on to say that the public process

- 3 is going to include a publication of the proposed rates
- 4 and the final rates, the methodologies and the
- 5 justifications for rates; correct?
- 6 A. That's what it says, yes, sir.
- 7 Q. And that's what's got to be included in the
- 8 public notice of the proposed rate reduction; correct?
- 9 Do you see that in line two?
- 10 A. Yes, it says a public process for determining
- 11 rates, and then it goes on to specify more specifics.
- 12 Q. Specifically, quote, published, proposed, and
- 13 final rates, the methodologies underlying the rates, and
- 14 justifications for the rates. It's got to do it
- 15 beforehand and after the fact; correct?
- 16 A. That's what this letter says.
- Q. And that's what Section (13)(A) says; correct?
- 18 A. Yes, sir.
- 19 Q. Now, if we go to the outpatient reductions
- 20 that are at the top line on Exhibit 216. 218, excuse
- 21 me. The public notice method is Exhibit 107. Could we
- 22 have 107, please?
- MS. SMITH: Excuse me, your Honor. We have
- 24 alerted counsel to time issues with the commissioner,
- 25 who is here, and we indicated that Mr. Chapman would

1 have no more than five minutes, but we do have time

- 2 issues with the commissioner who is here to testify.
- 3 MR. CHAPMAN: Your Honor, I'll respect that.
- 4 Two minutes, I can finish up.
- 5 Q. Would you go to the top of 107, please? And
- 6 this is the agenda for the November 21 meeting that
- 7 there's been testimony about; correct?
- 8 A. Yes, sir.
- 9 Q. Now, if we go down to item eight. And I
- 10 gather that's the department's position of the public
- 11 notice that meets the requirements of (13)(A)?
- 12 A. For this specific fiscal committee meeting,
- 13 yes, sir.
- Q. And I don't see any reference other than the
- 15 change in rate to methodology, justification for rate
- 16 change. Would you agree with me that there isn't any
- 17 either methodology or justification there?
- 18 A. It's never contained within the agenda item,
- 19 sir. It's generally outlined within the specific fiscal
- 20 item. You have to state what it is that you're
- 21 proposing to do and then provide an explanation behind
- 22 it.
- 23 Q. But this is the public notice to Medicaid
- 24 beneficiaries; correct?
- 25 A. Yes, I understand what you're asking. Yes,

1 sir.

- Q. And if we look at the second line of
- 3 Exhibit 218, which is the public notice the department

- 4 relies on with respect to the inpatient rate reduction,
- 5 that's Exhibit 110. Could we have that, please? And if
- 6 you could go -- can you tell us where on this -- I
- 7 believe it's on page 2, if you drop down to line 05-01,
- 8 is that the public notice for the rate reduction for the
- 9 department?
- 10 A. That identifies the budget organizational
- 11 code. I believe attached to this is a more detailed
- 12 spreadsheet, sir.
- 13 Q. Would you go to that, which is I believe the
- 14 next to the last page. Can you find it on there, the
- 15 inpatient reduction? If you go all the way down to the
- 16 bottom, I think it's line 70, begins at line 74, and
- 17 it's actually line 77. Is that it?
- 18 A. Yes, sir.
- 19 Q. And again, there's no -- is there a
- 20 justification, any indication of what the methodology
- 21 is?
- 22 A. Not on this sheet, sir, no.
- Q. Well, let's go back to page 1, the second
- 24 whereas clause. And it says: Whereas, the governor has
- 25 determined that the budgeted rate state revenues are

1 insufficient to fund state budgeted expenditures. Isn't

- 2 that the reason for the reduction?
- 3 A. That is the reason the governor included it in
- 4 his executive order, sir.
- 5 MR. CHAPMAN: Thank you. No further
- 6 questions, your Honor.
- 7 MS. SMITH: We don't have any redirect or
- 8 recross.
- 9 THE COURT: I just have one brief matter. I
- 10 don't want to hold up the commissioner but I suspect,
- 11 Ms. Dunn, you're probably more familiar with this than
- 12 he might be. The system seems to be something like the
- 13 department purports to request from the fiscal committee
- 14 authorizational authority to reduce the rates. You
- 15 submit that to the fiscal committee. The fiscal
- 16 committee then seems to say, okay, do that. Then the
- 17 department says, now that we have authority to do it,
- 18 we're going to do it. Is that the way it works?
- 19 THE WITNESS: Yes, sir.
- 20 THE COURT: And who initiates that request? I
- 21 know it starts from the department, but is there some
- 22 step before that? Does the governor say department,
- 23 request this, or does the legislature say department,
- 24 request this?
- 25 THE WITNESS: Depending on what time of the

1 year it is, if it's mid-year budget cycle it can be the

- 2 governor, such as in this case, directing state agencies
- 3 to produce options for a budget reduction. If it's part
- 4 of the budget process, sir, they document what they want
- 5 the state agencies to do in what they call House Bill 2
- 6 and it says specifically this is what we're directing
- 7 you to do.
- 8 THE COURT: So then based upon that budget
- 9 imperative, you say, here's our request to reduce rates.
- 10 Please give us the authority to do it. And they say,
- 11 sure, do that.
- 12 THE WITNESS: They say yes or no.
- 13 THE COURT: All right. And then you go and do
- 14 it. Now, if instead of just doing it you had issued a
- 15 public notice, for example, we're going to cut across
- 16 the board here 30 percent. Public notice, what's our
- 17 justification. Because we're in tough budget times and
- 18 the legislature needs to slash. And if they slash this
- 19 amount, we necessarily have to reduce the rates or do
- 20 something. What do you think, providers and public?
- 21 Isn't it possible that they could all come
- 22 back to you in a human cry and say, for God's sake,
- 23 don't do that. Do something else. Change this, change
- 24 that. Couldn't you then go back to the fiscal committee
- 25 and say given this reaction, we request that you give us

permission not to cut the rates so far? Isn't that

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2 possible?

- 3 THE WITNESS: It is an option, sir.
- 4 THE COURT: Okay. No further questions. You
- 5 may step down, ma'am, and you're excused. And you may
- 6 call the commissioner.
- 7 MS. SMITH: I think we need to ask plaintiffs'
- 8 counsel if they rest their case.
- 9 MR. O'CONNELL: We do, your Honor.
- 10 THE COURT: All right. Thank you.
- 11 MS. SMITH: We would call Commissioner Toumpas
- 12 to the stand.
- 13 NICHOLAS A. TOUMPAS
- 14 having been duly sworn, testified as follows:
- 15 THE CLERK: Would you please state your name
- 16 and spell your last name for the record.
- 17 THE WITNESS: My name is Nick Toumpas,
- 18 Commissioner of Health and Human Services. The spelling
- of my last name is T O U M P, as in Peter, A S.
- 20 DIRECT EXAMINATION
- 21 BY MS. SMITH:
- 22 Q. Commissioner Toumpas, could you please
- 23 describe briefly what your history as commissioner and
- 24 with the -- employed by the State of New Hampshire is?
- 25 A. I became commissioner on an acting basis in

- 1 August of 2007, was appointed for a four-year term in
- 2 January of 2008, and was recently reappointed for a
- 3 four-year term effective this month. I joined the
- 4 department in 2002, August of 2002.
- 5 Q. And what did you do before joining the
- 6 department? Can you just briefly summarize your
- 7 management experience before --
- 8 A. Prior to joining the department I spent a
- 9 little over 20 years in the information technology,
- 10 telecommunications industry in a variety of executive
- 11 front-facing client roles with small, medium, and large
- 12 organizations.
- 13 Q. As commissioner, what has your involvement
- 14 been -- let me back up. Are you familiar with the
- 15 claims by the plaintiff hospitals in this lawsuit?
- 16 A. Yes.
- 17 Q. As commissioner, what has your involvement
- 18 been in the decisions leading up to those changes?
- 19 A. One of the primary things that I try to do is
- 20 to make sure that we have communication with the
- 21 stakeholders with respect to the budget changes, the
- 22 budget issues that we as a department are faced with.
- Q. Specifically in regards to rate changes back
- 24 in 2008 to inpatient and outpatient, did you take any
- 25 actions to solicit input from the hospitals prior to

1 those decisions?

2 A. Several actions. In early 2008, January of

- 3 2008, the department set up a series of stakeholder
- 4 councils to be able to have discussions with
- 5 stakeholders, including hospitals, a number of other
- 6 ones, because the issues that we were dealing with stem
- 7 far beyond hospitals.
- 8 But specifically with the hospitals in -- I
- 9 believe it was in February of 2008, I went to meet with
- 10 the Hospital Association and laid out what the
- 11 challenges that we were facing and asked them to be able
- 12 to work with the department to come up with some
- 13 alternatives to -- how to deal with some of the budget
- 14 shortfalls that we were projecting.
- 15 Q. Did you actually ask them to designate a
- 16 representative at any point?
- 17 A. Yes, we did.
- 18 Q. I'll ask you to look at what we have marked as
- 19 Exhibit 202. It will be up on the screen. It's also in
- the white notebooks behind you, number 404.
- 21 A. I'm sorry, you said 202?
- Q. 202 I believe is the number. And is this a
- 23 letter that you wrote?
- 24 A. Yes.
- 25 O. And is this a letter in which you ask the

- 1 Hospital Association to designate a representative to
- 2 participate in an ongoing discussion?
- 3 A. Stakeholder council, that's correct.
- 4 MS. SMITH: I would ask that the
- 5 identification be stricken.
- 6 MR. O'CONNELL: I'm sorry, we're still having
- 7 -- 202, excuse me. No objection.
- 8 THE COURT: ID maybe stricken on Defendant's
- 9 202.
- 10 (Defendant's Exhibit 202 admitted.)
- 11 Q. Did they designate a representative?
- 12 A. Yes.
- Q. Do you recall who that was?
- 14 A. I do not.
- 15 Q. Were there subsequent meetings of this group
- 16 that included the hospitals' representative?
- 17 A. Yes. I had asked for a representative -- this
- 18 was -- a similar letter was sent to a number of the
- 19 different provider groups asking that each one of those
- 20 groups designate one individual to be able to be part of
- 21 the discussion and that would then communicate with the
- 22 rest of their membership.
- 23 Q. And how frequently did these stakeholder
- 24 meetings meet?
- 25 A. They varied. Primarily they were really

- 1 driven around changes that we were making with respect
- 2 to the budget, and when we got into the budget process
- 3 and subsequent budgets we would go each phase of the
- 4 budget. As I believe Ms. Dunn had testified, there are
- 5 multiple phases to the budget, and after each one of
- 6 those phases were done that we would engage the
- 7 stakeholders and tell them what type of things the
- 8 legislature was considering and to be able to talk to us
- 9 about what possible options there would be so that we
- 10 could -- in subsequent phases of the budget we could
- 11 deal with that.
- 12 Q. And if the governor issued an executive order,
- 13 what would you do as far as presenting those issues to
- 14 the stakeholders?
- 15 A. Generally what would happen with -- if the
- 16 governor issues an executive order, he would give us --
- 17 first off he would give us a target number that we
- 18 needed to work with, and that number would have been
- 19 worked on with him prior to the actual executive order,
- 20 and we would go through a number of different options
- 21 working that with the governor, and the Governor's
- 22 Office would decide which of those items that he wanted
- 23 to be able to put forward or not.
- Q. After the executive order is issued what -- do
- 25 you have any communications with the providers about

2 A. Yes, we do.

1

- 3 Q. What do you do?
- 4 A. Invariably we would invoke the stakeholder

what you're going to do to implement that order?

- 5 meetings and we would meet with the stakeholders either
- 6 in a broad group, because we had three separate groups
- 7 that we had set up based on the nature of the type of
- 8 services that they would provide and populations that
- 9 they served, and we would pull them together to be able
- 10 to talk about their views on the thing, if there were
- 11 any options, if there were any issues that they had with
- 12 that. So it was try to be as transparent as we could
- 13 recognizing that there were potential difficulties.
- 14 Q. Specifically in the period between April --
- 15 around the November 8th reductions, did the hospitals
- 16 provide input leading up to the November 2008
- 17 reductions?
- 18 A. My recollection is that in early 2008 we went
- 19 to the Hospital Association and met indeed with a number
- 20 of the member hospitals, both critical access as well as
- 21 the non-critical access hospitals, to say here is the
- 22 nature of our challenge, here is the target number that
- 23 we have, and we want some ideas, some feedback from you
- 24 in terms of what we can possibly do.
- The hospitals came back with several options,

1 two of which we were able to take, one of which we were

- 2 not able to act on.
- 3 Q. And those actions are -- are some of those
- 4 things outlined in a series of letters between you and
- 5 the Hospital Association?
- 6 A. Yes, they are.
- 7 Q. And also a hospital letter to the governor?
- 8 A. Yes.
- 9 Q. Did they propose a donation?
- 10 A. The hospitals as part -- yes, the one option
- 11 that they had was to make a donation, my recollection,
- 12 of \$1.1 million.
- 13 Q. And what did you communicate with them about
- 14 whether or not that would work?
- 15 A. We expressed concerns about that and we sought
- 16 the advice of the -- I believe the Attorney General's
- 17 Office, as well as we may have also contacted the Center
- 18 for Medicare and Medicaid Services.
- 19 Q. And aside from this period in 2008, have you
- 20 personally gone out and done outreach for the hospitals?
- 21 A. We have -- I have met with a number of
- 22 hospitals. They have invited me to their facility or I
- 23 would -- I was going to be in the area and I would stop
- 24 in to be able to work with them. Predominantly we work
- 25 through the association to make sure that -- because

1 issues that we're dealing with, we wanted to make sure

- 2 that we touched base with the association. We have
- 3 that, that discussion with the anticipation that they
- 4 will then be speaking for their membership.
- 5 Q. Have you done regional meetings at any point
- 6 in time?
- 7 A. Yes.
- 8 Q. Can you tell us about those.
- 9 A. The department has done -- when I became
- 10 commissioner we had a number of challenges before us and
- 11 I wanted to be able to go out to communities, and we set
- 12 up a series of regional dialogues where we presented
- 13 some data. We talked about some of the challenges that
- 14 we faced. We talked about some of the initiatives and
- 15 things that we wanted to be able to do and to get some
- 16 dialogue and try to do it in a very public process.
- 17 Q. We've talked about the Kane report on
- 18 financial health of the hospitals. Do you recall that
- 19 report?
- 20 A. Yes, I do.
- Q. Did you set up a meeting to present that
- 22 report to the hospitals?
- 23 A. A meeting was set up -- a presentation
- 24 actually by Ms. Kane was set up at our offices here in
- 25 Concord at Hazen Drive. I believe there was a panel

discussion following that to get reaction to the report.

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- 2 Q. Can you look at what we have marked as
- 3 Exhibit 203?

- 4 A. Yes.
- 5 Q. Can you tell us what these letters are?
- 6 A. These are letters that were addressed to the
- 7 association and to each one of the hospital CEOs
- 8 inviting them to the meeting with Dr. Kane.
- 9 Q. And you signed these letters?
- 10 A. Yes.
- MS. SMITH: We'd ask for the ID to be
- 12 stricken.
- MR. O'CONNELL: No objection.
- 14 THE COURT: ID may be stricken on Defendant's
- 15 203.
- 16 (Defendant's Exhibit 203 admitted.)
- 17 Q. And several of the hospital representatives
- 18 that testified here have said that they were given no
- 19 opportunity to provide input on the proposed reductions.
- 20 Would you agree with that?
- 21 A. No.
- 22 Q. Why not?
- 23 A. We went to the Hospital Association. I met
- 24 with a number of the member hospitals in two sessions,
- 25 the critical access hospitals and as well as with the

- 1 full membership. We laid out what our challenge was,
- 2 that we had done a couple things in order to be able to
- 3 close the gap in terms of what we had, and we were
- 4 looking for alternatives as opposed to doing any type of
- 5 a rate reduction.
- 6 Q. Is there any information presented that would
- 7 inform the public about what was going on other than
- 8 just the hospitals?
- 9 A. Again, all the materials that we provided
- 10 through those stakeholder briefings, we posted much of
- 11 that material on the department's website. We also set
- 12 up a separate web portal that all the providers could go
- 13 in, with the idea being that an association would be
- 14 able to extract the documents from there and then get
- 15 those out to their membership as well as to the general
- 16 public.
- 17 Q. I've heard the term mentioned of some -- term
- 18 mentioned of a dashboard that you set up. What is that
- 19 and what role does that play?
- 20 A. In July of 2009, right after the passage of
- 21 the budget, we as a department went and created a new
- 22 document that we were going to send on a monthly basis
- 23 to the legislative fiscal committee, and in that
- 24 document -- there were three things that would be in
- 25 that document. One was a narrative about some of the

- 1 issues and challenges that the department was facing.
- 2 Number two was a projection in terms of where we would
- 3 be with respect to our appropriations by the end of the
- 4 fiscal year. And then the third was a set of operating
- 5 statistics in terms of the numbers of people that we
- 6 served or dollars, whatever -- relevant to certain
- 7 aspects of the department. We made that available and
- 8 we did that on a monthly basis. We posted that on the
- 9 department's website and the aforementioned stakeholder
- 10 councils. We also posted those dashboards for them to
- 11 be able to have access to those as well.
- 12 MS. SMITH: I don't have any further questions
- 13 for the commissioner.
- 14 THE COURT: Thank you. Mr. O'Connell?
- MR. O'CONNELL: Thank you, your Honor.
- 16 CROSS-EXAMINATION
- 17 BY MR. O'CONNELL:
- 18 Q. Good afternoon, Commissioner.
- 19 A. Good afternoon.
- Q. My name is Scott O'Connell, and I represent
- 21 with Mr. MacDonald the plaintiffs in this matter,
- 22 provider plaintiffs.
- You understand, sir, that your agency that you
- 24 head is the designated responsible party by the Center
- 25 of Medicaid Services for implementing the Medicaid

1 program in the state; correct?

- 2 A. Yes, sir.
- 3 Q. There's no other division of state government

- 4 that has that responsibility?
- 5 A. No, sir.
- 6 Q. Certainly the Joint Fiscal Committee does not
- 7 have that responsibility; isn't that true?
- 8 A. That's correct.
- 9 Q. It's your job as the commissioner to oversee
- 10 that any changes that are made meet the requirements of
- 11 federal law as to equal quality of care for Medicaid
- 12 beneficiaries; true?
- 13 A. Yes.
- Q. And it's also the job of your department under
- 15 your direction to make sure that Medicaid patients have
- 16 equal access to care.
- 17 A. Yes.
- 18 Q. Isn't that also true?
- 19 A. Yes.
- 20 Q. In December of last year your department went
- 21 through some public noticing of UPL changes, state plan
- 22 amendments affecting UPL, to take it out of state fiscal
- 23 year '12; isn't that true?
- MS. SMITH: I'm going to object. It's beyond
- 25 the scope of direct with this witness.

- 1 MR. O'CONNELL: It's cross-examination, your
- 2 Honor.
- 3 THE COURT: Objection overruled. Otherwise
- 4 you'd have to bring the commissioner back, and I'm sure
- 5 he doesn't want to do that.
- 6 MR. O'CONNELL: Thank you.
- 7 Q. With regard to December, your office issued
- 8 public notice of proposed state plan amendments
- 9 concerning upper payment limit payments; correct?
- 10 A. Yes.
- 11 Q. And you asked in those notices -- you provided
- 12 the opportunity in those notices that were published for
- 13 the public to provide feedback to your department about
- 14 the impacts of those changes; isn't that true?
- 15 A. Yes.
- 16 Q. And in fact you got written comments from many
- 17 constituencies in response to the planned reduction of
- 18 upper payment limit payments; isn't that true?
- 19 A. I believe so.
- 20 Q. The Hospital Association wrote and said that
- 21 this would have devastating effects on their membership.
- 22 Isn't that a true statement?
- 23 A. Yes.
- Q. And the ten plaintiff hospitals in this case
- 25 wrote to you in December of 2011 and said that those

reductions in payments would limit access to Medicaid

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- 2 beneficiaries for service; isn't that true?
- 3 A. Yes.

- Q. And in fact, since that notice your department
- 5 has moved forward and filed those state plan amendments;
- 6 isn't that true?
- 7 A. Yes.
- 8 Q. And it's true, sir, that since the filing of
- 9 that state plan amendment you have learned that some of
- 10 the plaintiffs represented in this case have closed
- 11 physician panels to Medicaid patients; isn't that true?
- 12 A. Yes.
- 13 Q. So following up on the Court's line of
- 14 questioning earlier of your colleague, Ms. Dunn, after
- 15 learning about the complaints that the Hospital
- 16 Association had about the elimination of UPL and
- 17 complaints from the plaintiff hospitals, did you return
- 18 to the Joint Fiscal Committee and express the concern
- 19 that these constituencies had about the decision to
- 20 defund that payment?
- 21 A. No, I did not.
- 22 Q. You didn't go back and indicate that there was
- 23 a mistake here in the minds of some of the providers of
- 24 Medicaid services and that this should be considered
- 25 further by the committee, did you?

1 A. No.

- Q. And you haven't done any analysis, have you,
- 3 at the department to determine the amount of impact the

- 4 Medicaid access, the reduction of upper payment limits,
- 5 will have?
- 6 A. We had -- the feedback that Ms. Dunn talked
- 7 about in terms of monitoring what the impact was going
- 8 to be, we have monitored that.
- 9 Q. Okay. So you've reacted to calls that have
- 10 come back to your department from certain affected
- 11 patients, beneficiaries, who have figured out the way to
- 12 call your department. Is that a fair summary?
- A. Um-hum.
- 14 Q. Anything else? Any other assessment of the
- 15 impacts to Medicaid beneficiaries because of the
- 16 reduction of UPL payments?
- 17 A. No.
- 18 Q. And you have no plans to go back to joint
- 19 fiscal, do you, with a request for further appropriation
- 20 to fix the hole created by the denial of UPL payments?
- 21 A. The fiscal committee is not the vehicle in
- 22 order to do that. It's the legislature to do that,
- 23 through the budget process.
- Q. So you have no plans of going back to the
- 25 legislature and asking them to open up the budget to

consider the concerns that have been raised by the

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- 2 Hospital Association and the plaintiffs in this suit?
- 3 A. We have regular meetings with the fiscal
- 4 committee through that dashboard that I talked about
- 5 earlier, which is a vehicle in which to be able to
- 6 communicate any issues and concerns that I have with the
- 7 fiscal committee.
- 8 Q. You have not asked that the budget be opened
- 9 up --

- 10 A. I have not. I have not.
- 11 Q. So the bottom line is when the decision was
- 12 made by the legislature for no appropriation, no matter
- 13 what process you ran, to inform people about the impacts
- 14 of UPL payments being withdrawn, you could do nothing;
- 15 isn't that true?
- 16 A. Other than to tell the legislature what the
- 17 implications were going to be as a result of any actions
- 18 that were taken at the budget level.
- 19 Q. So the bottom line is you can't -- after
- 20 getting feedback from those who are going to be limiting
- 21 access to Medicaid patients, you can't do anything in
- 22 your role as commissioner to make sure they get those
- 23 funds restored at this point in the process; isn't that
- 24 true?
- 25 MS. SMITH: I object. It assumes facts not in

1 evidence that access has been limited.

- THE COURT: Overruled.
- 3 A. Can you repeat that question again? I'm
- 4 sorry.
- 5 Q. Sure. There's nothing you can do at this role

- 6 in the process, at this time of the process, to make
- 7 sure that funding is restored to any of the provider
- 8 hospitals who have limited access to Medicaid
- 9 beneficiaries?
- 10 A. My responsibility as a commissioner of the
- 11 department is I'm given a budget to be able to work
- 12 with, and I have to stay within that particular budget
- 13 and make decisions on that. I will tell -- as a result
- 14 of not just this matter or any other, I will go to the
- 15 -- there are other committees within the legislature
- 16 that I work with, Health and Human Services oversight
- 17 and others, to let them know about the implications of
- 18 this. I also assume that these statements are not being
- 19 made just to the department, but they're being made to
- 20 the legislature as well.
- 21 Q. So by the time your department issued a state
- 22 plan amendment to remove upper payment limits, there was
- 23 nothing you could do to effect whether payments could be
- 24 made in this fiscal year; isn't that true?
- 25 A. Correct.

- 1 Q. In fact -- well, I asked you a couple moments
- 2 ago -- and I'm mindful of your time commitments, sir, so
- 3 I'll move along.
- 4 A. I'm fine.
- 5 Q. Thank you. You indicated earlier that it is
- 6 the responsibility of your department to ensure equal
- 7 access to Medicaid patients, but the funding mechanism
- 8 the state employs; isn't that right?
- 9 A. Yes, sir.
- 10 Q. You have told the legislature you have
- 11 inadequate resources at your disposal in order to do
- 12 that type of analysis; isn't that true?
- 13 A. I have told the legislature --
- 14 Q. That you have inadequate resources, inadequate
- 15 personnel resources to do the type of benchmarking
- 16 analysis necessary to determine these access issues;
- 17 isn't that true?
- 18 A. Not directly.
- 19 Q. Well, sir, do you remember the benchmarking
- 20 report?
- 21 A. Yes.
- Q. That was prepared in 2008?
- 23 A. Yes.
- Q. And do you remember that you conveyed that
- 25 benchmarking report to the chairman of joint fiscal,

- 1 Representative Smith?
- 2 A. Yes.
- 3 Q. And you did that on or about March 10, 2008?
- 4 (Witness nods head affirmatively?)
- 5 MR. O'CONNELL: I'd ask that Exhibit 15 be
- 6 pulled up.
- 7 Q. Would you please turn to page 10 of 251.
- 8 Commissioner, I'm putting in front of you Exhibit 15,
- 9 which is the benchmarking report. Would you look at
- 10 page 10. On the top of the document you'll see page 10
- 11 of 251. There are a number of different page
- 12 references, but I'd ask you to look --
- 13 A. I found it.
- 14 Q. Okay. The page before it is addressed to
- 15 Representative Smith; true?
- 16 A. Yes.
- 17 Q. And this is your letter laying out the
- 18 benchmark report; true?
- 19 A. Yes.
- 20 Q. And under the heading, "Situation," second
- 21 sentence it says: However, the department does not have
- 22 the resources required to fully accomplish this
- 23 benchmarking task. Isn't that true?
- A. That's correct. We are able to do what we are
- 25 able to do with whatever available resources that we

1 have.

Q. Goes on to say: The department indicated

- 3 previously in its fiscal impact statement that
- 4 completing this work would require at least two
- 5 full-time analyst positions in addition to the existing
- 6 doctoral level analyst. Such positions were not
- 7 provided in the budget and the department has since lost
- 8 its doctorate level analyst due to resignation. The
- 9 current statewide freeze, as well as DHHS's current
- 10 staffing situation, does not allow for the acquisition
- 11 of additional staff with the requisite skills. Did I
- 12 read that correctly?
- 13 A. That's correct.
- Q. And that was an accurate representation to the
- 15 committee at that time; true?
- 16 A. Yes.
- 17 Q. And in fact you made similar comments to the
- 18 committee when you did the 2010 benchmarking report.
- 19 Isn't that also true?
- 20 A. I don't have that in front of me, but I
- 21 will --
- Q. Well, do you remember generally having
- 23 concerns about the resources available to you in order
- 24 to do appropriate benchmarking when you did the 2010
- 25 report?

- 1 A. Yes.
- Q. I'd ask you to turn to the next page, please.
- 3 A. Page 11?
- 4 Q. Yeah, it would be 11 of 251.
- 5 A. Yes.
- 6 Q. The second full paragraph after the bulleted
- 7 items beginning Exhibit 1.
- 8 A. Exhibit 1?
- 9 Q. Yes. The last sentence says: With this
- 10 limited scope, the benchmarking effort will thus not
- 11 provide some information the fiscal committee may wish
- 12 to have about the relative need for payment rate
- 13 increases between acute and long-term care Medicaid
- 14 services. Did I read that correctly?
- 15 A. Yes.
- 16 Q. And that was a true statement when it was
- 17 made. Isn't that the case?
- 18 A. Yes.
- 19 Q. And in fact since that time, in the last
- 20 year's Medicaid report issued by your department, you
- 21 have indicated that there is a growing gap in the amount
- 22 of reimbursements paid by Medicaid as opposed to private
- 23 insurers. Isn't that also true?
- 24 A. Yes.
- 25 Q. So the amount that hospitals are losing on the

- 1 delivery of Medicaid services has increased from 2008
- 2 until today; isn't that true?
- 3 A. I don't have those numbers in front of me,
- 4 but --
- 5 Q. Well, generally speaking.
- 6 A. Yes.
- 7 Q. That's the report of your department.
- 8 A. Yes.
- 9 Q. Has made that observation.
- 10 A. Yes.
- 11 Q. You don't disagree with that, do you?
- 12 A. No.
- 13 Q. And in fact -- one second. I'm going to put
- 14 in front of you a deck that was prepared for the senate
- 15 budget process for the fiscal year 2012/'13 budget. Do
- 16 you recognize page 15 from that document, sir?
- 17 A. This is from one of the PowerPoints that we
- 18 had done to the senate finance, is that --
- 19 Q. Correct. Presented by Ms. Dunn and Ms. Nihan
- 20 and Ms. Gannon.
- 21 A. Yes.
- Q. You're generally familiar with the content of
- 23 that?
- 24 A. Yes.
- 25 Q. And you represented as a result of the most

- 1 recent benchmarking study done in 2010, in almost every
- 2 case Medicaid is significantly lower than Medicare, New
- 3 Hampshire commercial insurance, and other Medicaid
- 4 programs. Do you see that reference?
- 5 A. I do see that.
- Q. And that's a true statement, is it not?
- 7 A. Yes.
- 8 Q. Last bullet includes: Growing potential that
- 9 if trends continue, patient access to service will
- 10 become increasingly more difficult. Do you see that
- 11 reference?
- 12 A. Yes.
- Q. And that was true, too, in April 2011?
- 14 A. Yes.
- 15 Q. And in fact you have learned that some
- 16 providers represented in this case have indeed limited
- 17 access to Medicaid patients; isn't that true?
- 18 A. Yes.
- 19 Q. Turning your attention to your outreach
- 20 efforts, sir, to the provider plaintiffs, were any of
- 21 your regional council meetings noticed as public
- 22 meetings?
- 23 A. On -- for the regional outreach?
- Q. Correct.
- 25 A. I believe we did.

- 1 Q. Did you post that in a newspaper and say
- 2 members of the public, I, as Commissioner Toumpas, or
- 3 members of my staff are meeting --
- 4 A. Not specifically, no.
- 5 Q. Okay. Were members of the public at any of
- 6 those meetings, other than the providers that you
- 7 intended to meet with?
- 8 A. A significant number of public attended those
- 9 meetings.
- 10 Q. Did you take any kind of attendance? Do you
- 11 have a list of who attended those meetings?
- 12 A. No.
- 13 Q. Did you do -- did you keep minutes of those
- 14 meetings? Did you consider it a public meeting?
- 15 A. We had -- it was a dialogue. It was not just
- 16 a presentation on my part, but it was a dialogue where
- 17 we wanted to hear from people. So it was talking and
- 18 then getting responses back from them. We do have all
- 19 the materials that we presented at each one of those
- 20 dialogues and I do believe we have an attendance log,
- 21 exactly who all those people were, whether they signed
- 22 they were a member of a hospital or something else or
- 23 just the general public, or the legislature.
- Q. So how would somebody who didn't attend that
- 25 meeting, who didn't hear about it in advance, know that

- 1 those materials were on your website?
- 2 A. We went to -- we worked with people within
- 3 each one of the communities. We had a designated lead
- 4 within that community that would get the word out within
- 5 that particular community. I did not have people come
- 6 back to me and say I did not know about those. And then
- 7 all the materials that we subsequently presented there
- 8 were posted on -- they were made available to the public
- 9 via the website or other ways.
- 10 Q. So if I understood your testimony, you used
- 11 essentially word of mouth approach to get the word out
- 12 that these meetings occurred and this information was
- 13 available?
- 14 A. People were invited to those sessions by me,
- 15 either through letter or through email, with the
- 16 expectation and the anticipation that others within the
- 17 community would hear about it, because the people that
- 18 we were talking to were going to be able to get --
- 19 mobilize their constituents. That's who we were looking
- 20 for to be able to get there.
- 21 Q. You understand as commissioner it's your job
- 22 do make sure that any notice requirements that CMS
- 23 places on you is the responsibility of your department;
- 24 correct?
- 25 A. I do, yes.

- 1 Q. You can't outsource that responsibility to the
- 2 Hospital Association; right? That's your job.
- 3 A. Okay.
- 4 Q. Do you disagree with that?
- 5 A. For me to -- if I want to have a public
- 6 meeting, I need to send that to whom? Everybody in the
- 7 public? I can put it in a newspaper, but in this case I
- 8 was targeting it towards the specific organizations and
- 9 the constituents that those people would serve. Not
- 10 just hospitals, but long-term care facilities as well as
- 11 others.
- 12 Q. So Mr. Chapman, who represents some
- 13 individuals in this case, they didn't hear about this by
- 14 the methods you've described. You never heard from
- 15 them, did you?
- 16 A. No.
- 17 MR. O'CONNELL: I have nothing further, your
- 18 Honor. Thank you, Mr. Commissioner.
- 19 THE COURT: Mr. Chapman.
- MR. CHAPMAN: Very briefly, your Honor, thank
- 21 you.
- 22 CROSS-EXAMINATION
- 23 BY MR. CHAPMAN:
- Q. Commissioner, the benchmark report, that last
- 25 bullet at the bottom of the page talks about the trend

- 1 and how that's going to affect access; correct?
- 2 A. Yes.
- Q. And the trend is going in the wrong direction
- 4 for access; correct?
- 5 A. How so?
- 6 Q. In other words, access is being limited?
- 7 A. Because a couple of hospitals have indicated
- 8 that they were closing their panels.
- 9 Q. Because of rate reductions and the elimination
- 10 of DSH; correct?
- 11 A. Yes.
- 12 Q. And you'll agree that access is important?
- 13 A. Access is very important.
- 14 Q. Dr. Butterly was here Wednesday morning. You
- 15 know Dr. Butterly from Dartmouth-Hitchcock?
- 16 A. I do not.
- 17 Q. He's an official at Dartmouth-Hitchcock, and
- 18 he testified that when someone needs treatment, it's
- 19 important to treat them at the time they need it. You'd
- 20 agree with that?
- 21 A. Yes.
- Q. So that access problems today create real
- 23 life-and-death situations for Medicaid beneficiaries;
- 24 correct?
- 25 A. For anybody I believe.

- 1 MR. CHAPMAN: Thank you.
- 2 THE COURT: Any redirect?
- 3 REDIRECT EXAMINATION
- 4 BY MS. SMITH:
- 5 Q. Commissioner, are you personally aware of
- 6 whether or not there are any actual Medicaid recipients
- 7 that have been unable to receive the care they need in a
- 8 timely manner?
- 9 A. No. Indeed, we were never notified about the
- 10 hospitals closing their practices to clients. We found
- 11 out about it when we started getting calls from the
- 12 clients. But as Ms. Dunn has testified, we have been
- 13 tracking diligently through our client services units to
- 14 see if there were any issues related to access or
- 15 somebody not able to get services and we do not have any
- 16 of those situations.
- 17 MS. SMITH: Thank you. No further questions.
- 18 THE COURT: Thank you, Commissioner.
- 19 Appreciate it. You may step down, you're excused, and
- 20 why don't we break for lunch till 1:30.
- MR. O'CONNELL: Thank you, your Honor.
- MR. CHAPMAN: Your Honor, before we break, on
- 23 Wednesday we had a bit of a colloquy about irreparable
- 24 harm, and I have prepared a short memo on irreparable
- 25 harm, and if you'd like to have it now in the event that

you've got questions before we break --THE COURT: I'll take a copy, but certainly file it through the electronic system as well. MR. CHAPMAN: I've got the original and one copy, and I've got copies for them. MS. SMITH: I would ask -- when we get done, we would ask for a time period when we can submit a legal memorandum. We have already argued these issues several times, however. THE COURT: Surely, but as I said, I'll take all the help I can get. But not too long a period, but certainly. (Adjourned at 12:35 p.m.)

CERTIFICATE I, Diane M. Churas, do hereby certify that the foregoing transcript is a true and accurate transcription of the within proceedings, to the best of my knowledge, ski Juane M. Churas Submitted: 1/27/ DIANE M. CHURAS, LCR, CM LICENSED COURT REPORTER, NO. 16 STATE OF NEW HAMPSHIRE